

Lowering NTSV CSR: Lessons from the West Coast 2020

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Disclosure

The presenter has no financial disclosures to report

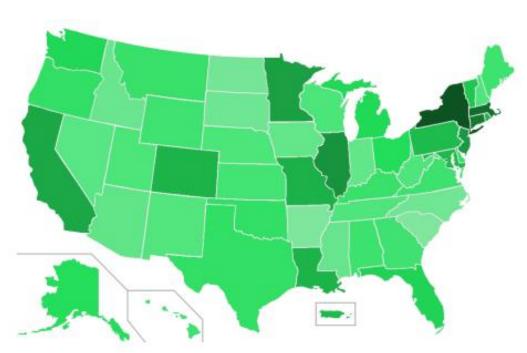


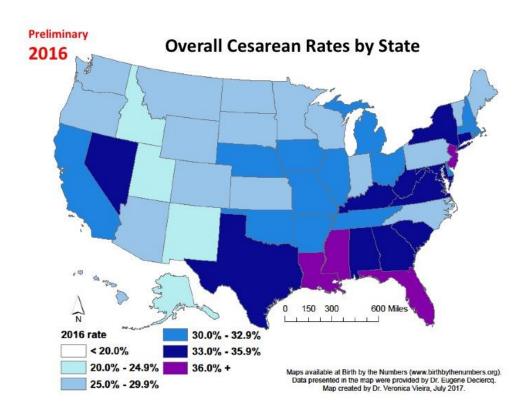
Lesson 1: NTSV CSRs Vary by Hospital but Success is Possible



	NO. OF LAWYERS PER CAPITA BY STATE (2013)					
Rank	State	Population	Lawyers	Lawyers Per 10,000 Residents		
1.	D.C.	646,449	51,928	803.28		
2.	New York	19,651,127	166,317	84.63		
3.	Massachusetts	6,692,824	43,008	64.26		
4.	Connecticut	3,596,080	21,150	58.81		
5.	Illinois	12,882,135	62,496	48.51		
6.	New Jersey	8,899,339	40,993	46.06		
7.	Minnesota	5,420,380	24,091	44.45		
8.	California	38,332,521	163,163	42.57		
9.	Missouri	6,044,171	24,423	40.41		
10.	Louisiana	4,625,470	18,528	40.06		

Lawyers versus CS per Capita





But you need to check your zip code!

Transforming Maternity Care





2014

30%

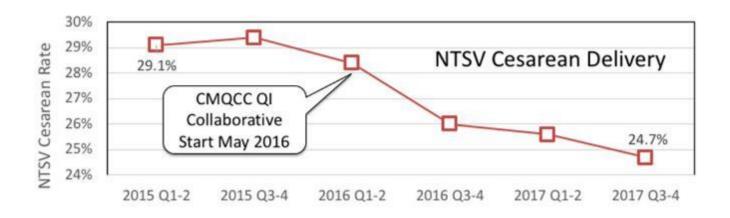
HP2020 Target: <23.9%

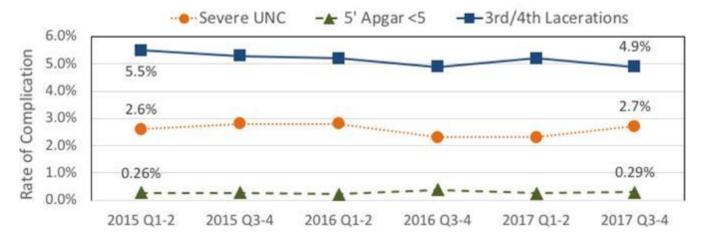
2017

HP2020 Target: ≤23.9%











Main et al SMFM 2019, 46 hospitals met inclusion criteria with a mix of hospital types: university, community, and integrated health system; and high, medium and small delivery volume. They included an annual average of 115,000 births (of which 35% were NTSV).



Lesson 2: Individual Providers have as much variation as individual hospitals

Lowering the cesarean section rate in a private hospital: comparison of individual physicians' rates, risk factors, and outcomes.

STUDY DESIGN:

We retrospectively reviewed detailed computerized delivery records (n = 16,230) collected from May 16, 1988, to July 30, 1995. We excluded physicians who had <100 deliveries at our institution during the study period. The physicians were divided into two groups depending on whether their individual cesarean section rates were greater than (control group) or less than 15% (target group). Various cesarean section rates, risk factors for abdominal delivery, labor management techniques, and neonatal outcome parameters were calculated for each group. The cesarean section rates of the two groups were analyzed by year to assess changes.

RESULTS:

As expected by study design, the overall cesarean section rate was markedly different between the two groups (13.8% vs

To the point: "Individual physician's lower cesarean sections are primarily obtained by labor management and attempting vaginal birth after cesarean delivery. These practice patterns did not appear to lead to any increase in perinatal morbidity or mortality."

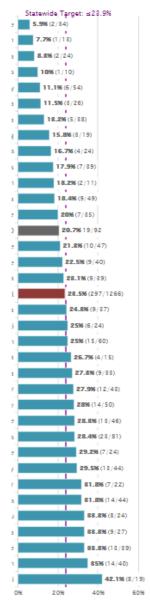
vaginal births after cesarean sections. Over the study period the cesarean section rate in the target group remained unchanged, whereas it steadily declined in the control group.

CONCLUSIONS:

Individual physician's lower cesarean sections are primarily obtained by labor management and attempting vaginal birth after cesarean delivery. These practice patterns did not appear to lead to any increase in perinatal morbidity or mortality. Lagrew and Adashek. Am J Obstet Gynecol. 1998 Jun;178(6):1207-14.

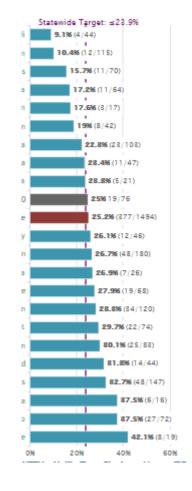


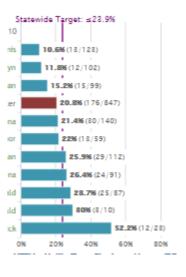




Physicians Variation is Also Present



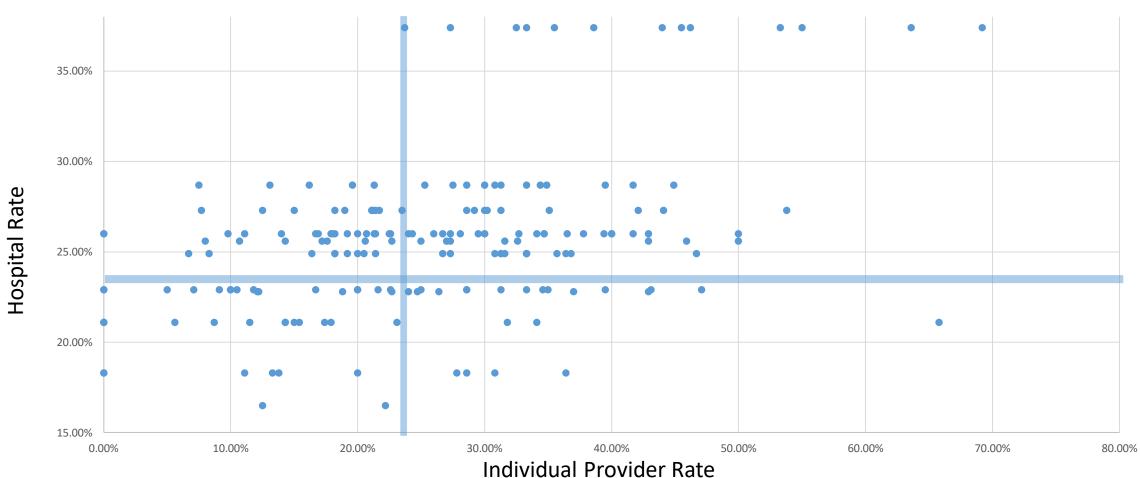








Breaking Down Hospital Rates by Physician Rates

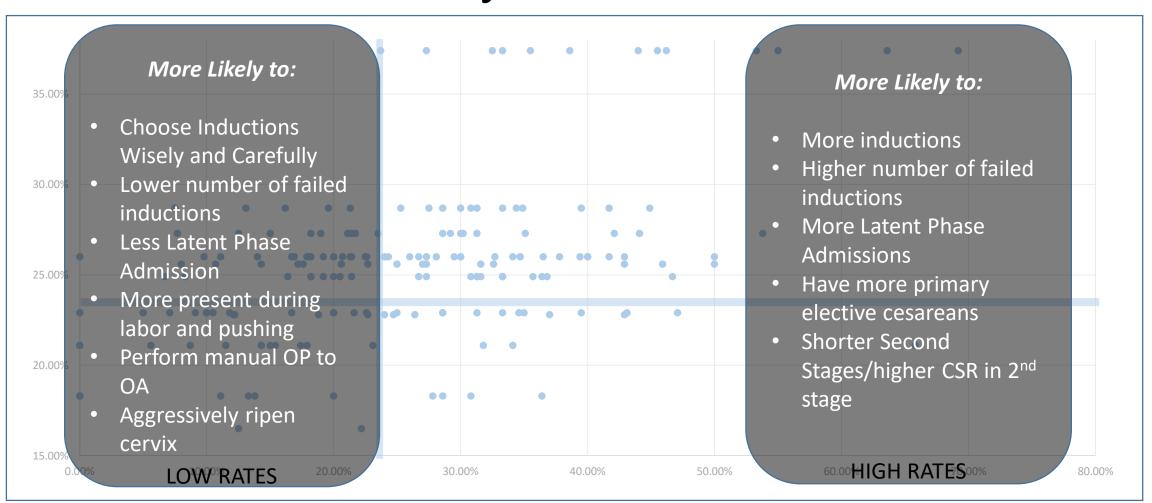


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How Do They Get Lower Rates?





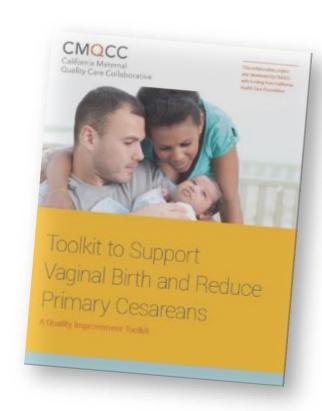
Lesson 3: Following Guidelines Helps: Why reinvent when others have had success





The CMQCC Toolkit

- Comprehensive, evidence-based "How-to Guide" to reduce primary cesarean delivery in the NTSV population
- Will be the resource foundation for the CA QI collaborative project
- The principles are generalizable to all women giving birth
- Released on the CMQCC website April 28, 2016
- Has a companion Implementation
 Guide







National Cesarean Reduction Bundle



SAFE REDUCTION OF PRIMARY CESAREAN BIRTHS: SUPPORTING INTENDED VAGINAL BIRTHS



READINESS

Every Patient, Provider and Facility

- Build a provider and maternity unit culture that values, promotes, and supports spontaneous onset and progress of labor and vaginal birth and understands the risks for current and future pregnancies of cesarean birth without medical indication.
- Optimize patient and family engagement in education, informed consent, and shared decision making about normal healthy labor and birth throughout the maternity care cycle.
- Adopt provider education and training techniques that develop knowledge and skills on approaches which maximize the likelihood of vaginal birth, including assessment of labor, methods to promote labor progress, labor support, pain management (both pharmacologic and non-pharmacologic), and shared decision making.



RECOGNITION AND PREVENTION

Every patient

- Implement standardized admission criteria, triage management, education, and support for women presenting in spontaneous labor.
- Offer standardized techniques of pain management and comfort measures that promote labor progress and prevent dysfunctional labor.
- Use standardized methods in the assessment of the fetal heart rate status, including interpretation, documentation using NICHD terminology, and encourage methods that promote freedom of movement.
- Adopt protocols for timely identification of specific problems, such as herpes and breech presentation, for patients who can benefit from proactive intervention before labor to reduce the risk for cesarean birth.

PATIENT SAFETY BUNDLE

afe Reduction esare 앜 Births





RESPONSE

To Every Labor Challenge

- Have available an in-house maternity care provider or alternative coverage which guarantees timely and effective responses to labor problems.
- Uphold standardized induction scheduling to ensure proper selection and preparation of women undergoing induction.
- Utilize standardized evidence-based labor algorithms, policies, and techniques, which allow for prompt recognition and treatment of dystocia.
- Adopt policies that outline standard responses to abnormal fetal heart rate patterns and uterine activity.
- Make available special expertise and techniques to lessen the need for abdominal delivery, such as breech version, instrumented delivery, and twin delivery protocols.



REPORTING/SYSTEMS LEARNING

Every birth facility

- Track and report labor and cesarean measures in sufficient detail to: 1) compare to similar institutions, 2) conduct case review and system analysis to drive care improvement, and 3) assess individual provider performance.
- Track appropriate metrics and balancing measures, which assess maternal and newborn outcomes resulting from changes in labor management strategies to ensure safety.

Used as model for the CMQCC toolkit

PATIENT SAFETY BUNDLE

O Red ctio esarean





Which are "a walk in the park", "rolling hills" or "climbing mountains"?





- Adopt provider education
- Standardized pain management
- Track outcomes and balancing measures (for many on electronic systems)

Walk in the Park



Rolling Hills

- Provider and unit culture which values and promotes vaginal birth
- Optimizing patient and family engagement in education, informed consent and shared decision making
- Standardized response to FHR abnormalities
- Timely identifications of specific problems such as herpes, breech, etc.
- Available in-house maternity care
- Special expertise for special conditions, e.g. breech version
- Track and report labor and cesarean in specific detail, assess individual performance





Mountains to Climb

- Implement standard admission criteria, triage management for spontaneous labor
- Uphold standardized induction scheduling, proper selection and preparation
- Utilize evidence-based labor and induction algorithms
- Adopt policies standard responses to FHR patterns
- Reducing elective cesareans





LESSON 4: Leadership - All Hands-on Deck

- ☐ Fallouts from weekly review discussed one-on-one with surgeon.
- □ Review weekly NTSV CSR by all senior leaders/ELT.
- Monthly MEC updates from Quality Council.
- Monthly meetings with Regional WC team to review/revise action planning.
- □CE/CMO Hallway conversations with fallout physicians.
- □OB Director daily walk through discussion with staff.
- CNO weekly walkthrough/touch base with labor and delivery staff.
- ■Making LAIP goals.
- ■Begin planning for Natural Labor Program.





Opinion Leaders vs. Audit/Feedback

- •76 physicians in 16 community hospitals
- Looked at trial of labor
- After 24 months no difference between control and groups in audit and feedback group
- Opinion leader groups were 85% higher than controls and 46% higher than audit groups
- No adverse outcome differences





Readiness

Sharing in decision making







Birth Preferences Worksheet

Readiness

- Collaborate with healthcare provider to determine birth preferences
- Tailor choices to what is available at each facility

CMQCC California Maternal Quality Care Collaborative					
My Preferences for Labor and Birth: A Plan to G	uide Decision Making and Inform My Care Team				
Your Name and Date of Birth:	While low-risk women will need very little intervention, women with certain medical conditions may need procedures,				
Your Due date:	such as continuous monitoring or induction of labor, to improve safety and ensure a healthy delivery. Your provider				
Physician/Midwife:	can tell you about the benefits, risks and alternatives of the decisions you may face during labor and birth. This is an opportunity to share your values and preferences and make informed decisions together, based on your specific needs.				
Pediatrician/Family Doctor:					
Your Labor Support Team (please include partner, doula,	This form should go with you to the hospital to be shared with your care team and reviewed as labor progresses.				
friends, relatives, or children who will be present):	Environment:				
	Which options will make you most comfortable?				
	I would like to limit the number of guests in my room while I am in labor by having a sign posted on the door to my labor and delivery room				
	I would like to have the lights dimmed during labor				
	I plan to bring in music from home (my own MP3 player, CD player, etc.)				
	I plan to bring in essential oils/aromatherapy (no flames, please).				
Some of your decisions before and during childbirth may affect your risk of cesarean. These decisions are	I plan to bring in a "focal point" from home				
best made in collaboration with your provider	Preferences for Food and Fluids				
during prenatal care visits, well in advance of the time of birth. Here are some common decision	I prefer to keep myself hydrated by drinking fluids. I would like to avoid intravenous fluids unless it is medically necessary				
points:	I do not mind receiving intravenous hydration during labor				
 whether to wait for labor to begin on its own (induction of labor may increase your risk of cesarean) 	If it is safe for me to do so, I would like to eat lightly during labor				
 whether to be admitted to the hospital in early labor or to wait until active labor (being admitted in active labor improves your 	Labor Preferences				
chances of having a vaginal birth)	If safe to do so, I prefer to labor at home during the early phase of labor, and be admitted to the hospital when I am in active labor				
 how to monitor your baby's fetal heart rate (low-risk women who are continuously monitored may be more likely to have a 					
cesarean)	I would like to have freedom of movement while I am in labor (walking, standing, sitting, kneeling, using the birth ball, etc.), if				
 whether to have continuous labor support by a trained caregiver 	safe and possible				
like a doula (continuous labor support improves your chances of having a vaginal birth)	I prefer to move around or change positions to improve my labor progress before trying Pitocin to increase my labor				
how to help manage labor pain and labor progress	progress				
	If labor is progressing normally. I prefer to be noticent and let it				





Key Strategies for Using Data to Reduce Cesareans

Reporting

- Make data compelling to Providers
- Assist organizations to understand data associated with their hospital
- Assist providers to understand their CS rates
- Engage women, employers, and the general public in the improvement process

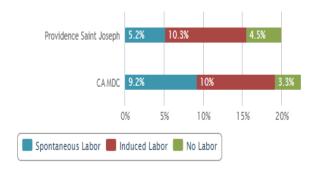




5 months Pre/Post 2/1/2020

What Drives Our Nulliparous Term Singleton Vertex (NTSV) CS Rate of 20.0%?

The NTSV CS rate is comprised of 3 major, mutually exclusive sub-populations (Spontaneous labor resulting in CS, Induced Labor Resulting in CS, and CS with no Labor). This breakdown of the NTSV CS rate should help determine where QI efforts can best be applied. The most common issue among most hospitals is a high rate of CS during NTSV spontaneous labor. Some hospitals may also have a high rate during induced labor.





What Drives Our Nulliparous Term Singleton Vertex (NTSV) CS Rate of 32.3%?

The NTSV CS rate is comprised of 3 major, mutually exclusive sub-populations (Spontaneous labor resulting in CS, Induced Labor Resulting in CS, and CS with no Labor). This breakdown of the NTSV CS rate should help determine where QI efforts can best be applied. The most common issue among most hospitals is a high rate of CS during NTSV spontaneous labor. Some hospitals may also have a high rate during induced labor.







Weekly NTSV CSR Review (sent to all Ministry Leaders)

SJO NTSV Executive Summary by week

July 2020

Week:	N: # NTSV fallouts	D: # of cases	% for week	Documented c/s reason	Attending	Decision making MD/Nurse	notes	Recom menda tion	ACOG Criteria met
July 3-9	2	20	10%						
1				Non-Reassuring FHR			38.3 weeks decels in office; attempted ind. multiple prolonged decels		Yes
2				Failed Induction			40.1 weeks sent from MFT for ind.		No
July 10-16	5	25	20%						
1				Non-Reassuring FHR			40 weeks labor (lates, temp, mec)		Yes
2				Non-Reassuring FHR			39.2 weeks admitted for decels		Yes
3				Maternal Request			37.2ind for elevated BP's. 2+ day labor and patient requested for maternal exhaustion an 8cm for 5 hrs		
4				2 nd Stage Labor Dystocia			40.5 ind.		Yes
5				2 nd Stage Labor Dystocia			40.4 <u>ind</u>		Yes
July 17-23	6	36	16.7%						
1				Non-Reassuring FHR			39 weeks admitted for Dec. FM		Yes

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CMQCC Labor Dystocia Checklist (ACOG/SMFM Criteria)
1. Diagnosis of Dystocia/Arrest Disorder (all 3 should be present) Cervix 6 cm or greater Membranes ruptured, then No cervical change after at least 4 hours of adequate uterine activity (e.g. strong to palpation or MVUs > 200), or at least 6 hours of oxytocin administration with inadequate uterine activity
2. Diagnosis of Second Stage Arrest (only one needed) No descent or rotation for: At least 4 hours of pushing in nulliparous woman with epidural At least 3 hours of pushing in nulliparous woman without epidural At least 3 hours of pushing in multiparous woman with epidural At least 2 hour of pushing in multiparous woman without epidural
 3. Diagnosis of Failed Induction (both needed) □ Bishop score ≥6 for multiparous women and ≥ 8 for nulliparous women, before the start of induction (for non-medically indicated/elective induction of labor only) □ Oxytocin administered for at least 12-18 hours after membrane rupture, without achieving cervical change and regular contractions. *Note: At least 24 hours of oxytocin administration after membrane rupture is preferable if maternal and fetal statuses permit

Response

Most Important? A Culture that values vaginal delivery





LESSON 5: Nursing has a Critical Role

- □ Refresh labor techniques training/Spinning Baby/2nd Stage
- ☐Strip review at shift change
- □ Review oxytocin policies and procedures for timely advancement of oxytocin and restarting after tachysystole/decelerations.
- ■Work with medical leadership to invoke hard stop labor admissions before 4 cm without medical indications.
- Scripted discussions from labor evaluation area





Peanut Ball

Decrease length of labor

Decreasing CS rate in patients with epidurals



Tussey, C. M., Botsios, E., Gerkin, R. D., Kelly, L. A., Gamez, J., & Mensik, J. (2015). Reducing length of labor and cesarean surgery rate using a peanut ball for women laboring with an epidural. *The Journal of Perinatal Education*, 24(1), 16-24. http://dx.doi.org/10.1891/1058-1243.24.L16



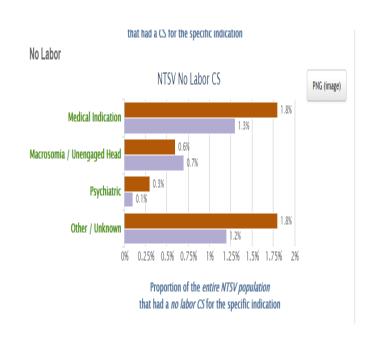
LESSON 6: Elective Cesarean Reduction – Just enough to prevent success

- □ Signed consent by patient acknowledging the unique risks and benefits to future health and pregnancies.
- Attendance at Free Elective Cesarean Section Class prior to case being scheduled.
 (Tarzana Class is available until course created at Burbank). Registration Link
 - https://psjhcrmwebsites.microsoftcrmportals.com/home?region=CALA&ministry=%7BB2583C4A-9DA6-479C-8FA8-D2FBD5A0F849%7D
- ■Mandatory second opinion by MFM prior to case being scheduled.
- □ Approval for CS Macrosomia only if meets ACOG criteria, otherwise consider elective.

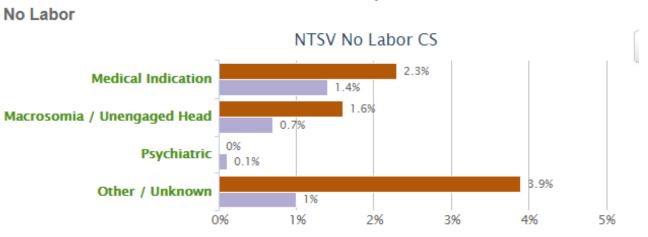




No Labor: 5 months Pre/Post 2/1/2020





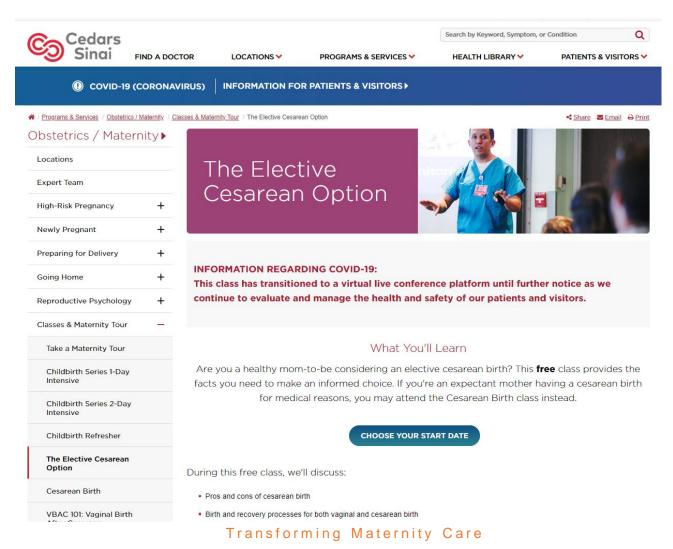


Proportion of the *entire NTSV population* that had a *no labor CS* for the specific indication





Informed Consent prior to Scheduling





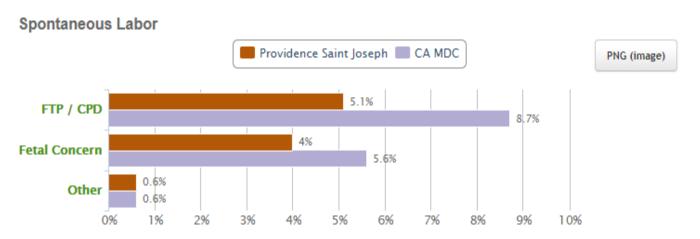
LESSON 7: Rates of Fetal Intolerance to Labor/Failure to Progress/Descent Account for a Large Amount of Variability

- ■Mandatory raining on NICHD categories/5 Tier FHR Analysis with management planning.
- □Strip review by hospitalists and nursing on all changes of shift.
- □All FIL cesareans have medical director review for appropriateness.
- □Cord gases for FIL cesareans.
- ☐ Hard stop for labor admissions prior to 4 cm unless medical indication.
- ☐ Timely augmentation following appropriate policy procedure review.
- ■Avoidance of laboring down and varying pushing techniques.
- Operative Vaginal Delivery training.
- ■Manual Rotation of Occiput Posterior/Transverse (define hospitalist role).



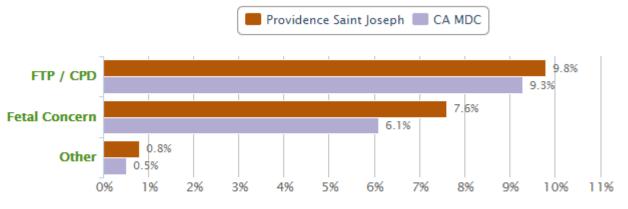


Spontaneous Labor: 5 months Pre/Post 2/1/2020



Proportion of the *NTSV Spontaneous Labor population* that had a CS for the specific indication

Spontaneous Labor



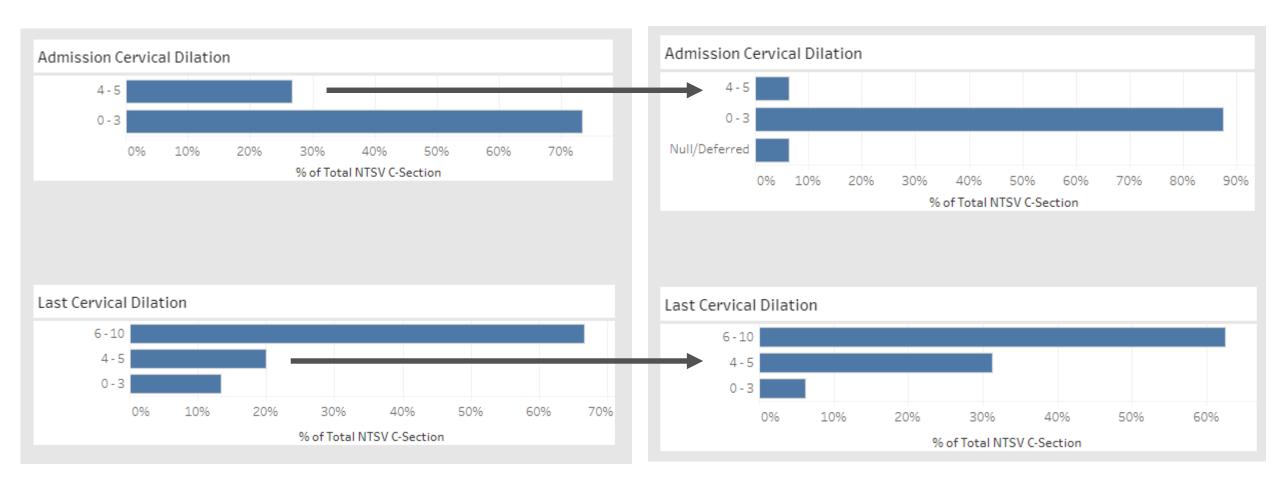
A Toolkit to Su





Cervix Data: 5 months Before and After 2/1/2020

(Note more admissions prior to 4 cm and more CS done before 6 cm)





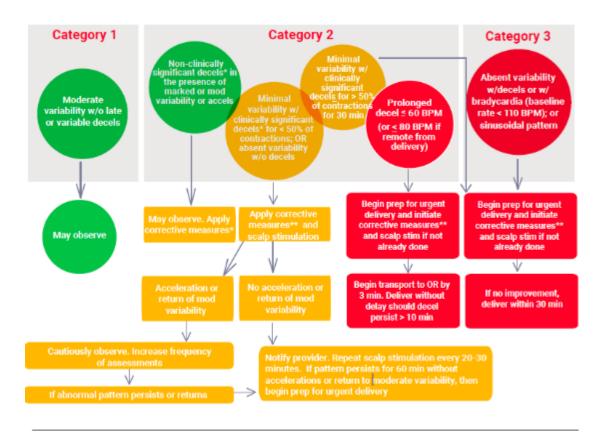


Appendix Q

Example Algorithm for the Management of Intrapartum Fetal Heart Rate Tracings



Example
Algorithm:
Management
of
Intrapartum
FHR
Tracings



ullet Clinically significant decelerations include:

- Variable decels lasting > 60 sec with a nadir > 60 BPM below baseline
- Variable decels > 60 sec with a nadir < 60 BPM regardless of baseline
- Late decels of any depth
- Any prolonged decel as defined by NICHD

(Clark et al.Am J Obster Gynecol. 2013;209(2):89-97)

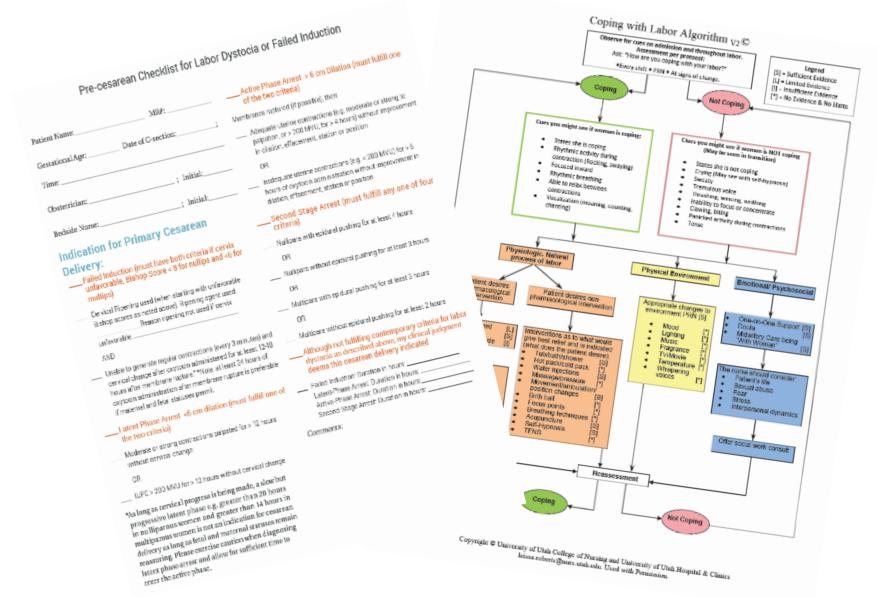
**Corrective measures include:

- Oxygen administration
- · Maternal position change
- Fluid bolus
- Reduction or discontinuation of pitocin
- Administration of terbutaline for tetanic contraction or tachysystole
- Administration of pressors, if hypotension present
- Amnioinfusion for deep, repetitive variable decelerations

Miller LA, Miller DA, J Perinat Neonatal Nurs. 2013;27(2):126-133.)







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(1)



Active Labor Partogram

ACTIVE LABOR PARTOGRAM Term ≥ 37 Weeks Gestation ≥ 95TH PERCENTILE MAKE DELIVERY PLAN NORMAL LABOR PROGRESS 10 cm Refs: Zhang J. et al. Obstet Gynecol. 2010; 116(6):1281-1287. Neal JL, Lowe NK. 9 cm Med Hypothesis. 2012; 78(2):319-326. Hoppe K, et al. Am J of Obstet Gynecol. 2016; 214(1):S421. 8 cm 7 cm **SWEDISH** adapted with permission from Swedish Medical Center 6 cm CMQCC Quality Care Collaborative

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LESSON 7: It's How You Conduct Induction of Labor

- □Hard stop for oxytocin or ROM prior to achieving ripe cervix.
- Outpatient cervical ripening unless medically indicated.
- ☐ Follow standard recommendations for medical inductions.
- □Combination cervical ripening for all inpatients.
- □ Allowing elective inductions at 39 0/7ths weeks for patients with ripe cervices and physicians who have nulliparous CSR after induction of <25%.
- □Elective induction with aggressive cervical ripening at 40 3/7th for all other patients and physicians.
- Induction progress reports at all hand off huddles.

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Labor Induction versus Expectant Management in Low-Risk Nulliparous Women

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ABSTRACT

BACKGROUND

The perinatal and maternal consequences of induction of labor at 39 weeks among Induction are listed in the low-risk nulliparous women are uncertain.

The authors' affiliations are listed in the Appendix. Address reprint requests to Dr.

METHODS

In this multicenter trial, we randomly assigned low-risk nulliparous women who were at 38 weeks 0 days to 38 weeks 6 days of gestation to labor induction at 39 weeks 0 days to 39 weeks 4 days or to expectant management. The primary outcome was a composite of perinatal death or severe neonatal complications; the principal secondary outcome was cesarean delivery.

RESULTS

A total of 3062 women were assigned to labor induction, and 3044 were assigned to expectant management. The primary outcome occurred in 4.3% of neonates in the induction group and in 5.4% in the expectant-management group (relative risk, 0.80; 95% confidence interval [CI], 0.64 to 1.00). The frequency of cesarean delivery was significantly lower in the induction group than in the expectant-management group (18.6% vs. 22.2%; relative risk, 0.84; 95% CI, 0.76 to 0.93).

CONCLUSIONS

Induction of labor at 39 weeks in !ow-risk nulliparous women did not result in a significantly !ower frequency of a composite adverse perinata! outcome, but it did result in a significantly !ower frequency of cesarean delivery. (Funded by the Eunice Kennedy Shriver National Institute of Child Health and Human Development; ARRIVE Clinical Trials.gov number, NCT01990612.)

The authors' attilitations are listed in the Appendix. Address reprint requests to Dr. Grobman at the Department of Obstetrics and Gynecology, Northwestern University, 250 E. Superior St., Suite 05-2175, Chicago, IL 60611, or at w-grobman@ northwestern.edu.

*A list of other members of the Eunice Kennedy Shriver National Institute of Child Health and Human Development Maternal-Fetal Medicine Units Network is provided in the Supplementary Appendix, available at NEJM.org.

N Engl J Med 2018;379:513-23.
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CMQCC California Maternal Quality Care Collaborative

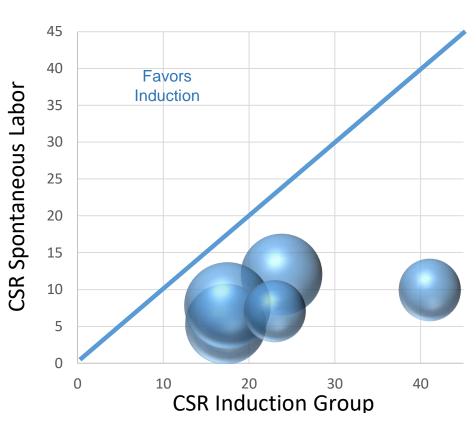
The ARRIVE TRIAL

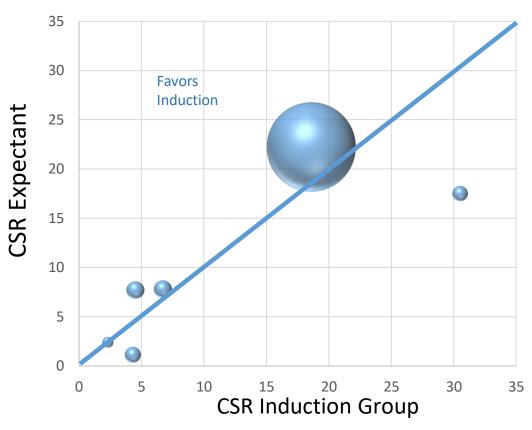
Can everyone universally adopt and get the same results?





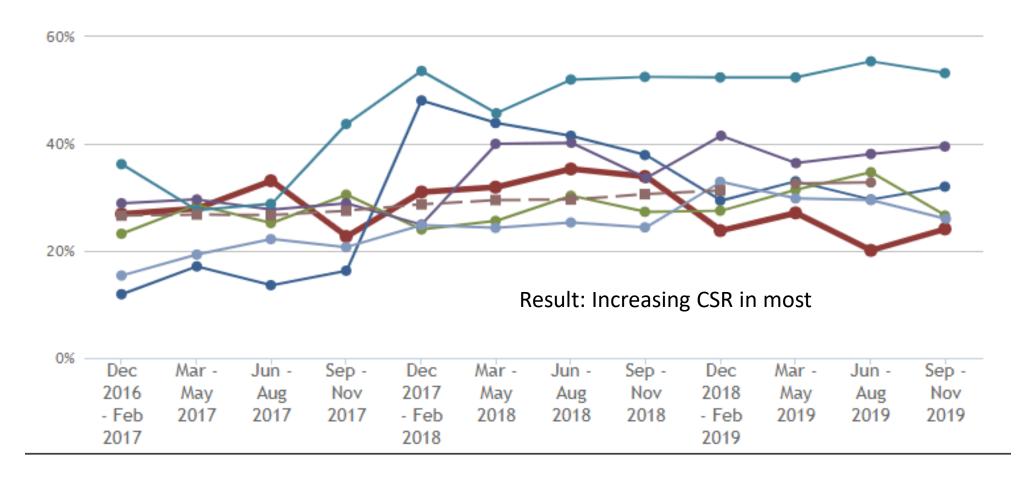
Non-Randomized vs. Randomized Results







Mixed Response: Some Increased Induction/Some Not





Summary of the

ARRIVE trial





This was a well executed randomized control trial



Important findings: elective induction at 39 in nulliparous can reduce cesarean section rates by 3.6% and not harm mothers and babies



Well chosen group of young patients (evidence strict protocol)



Well chosen group of providers (evidence control group CSR)



Standardized protocols for failed induction



Average "cost" to labor units for additional 6 hours





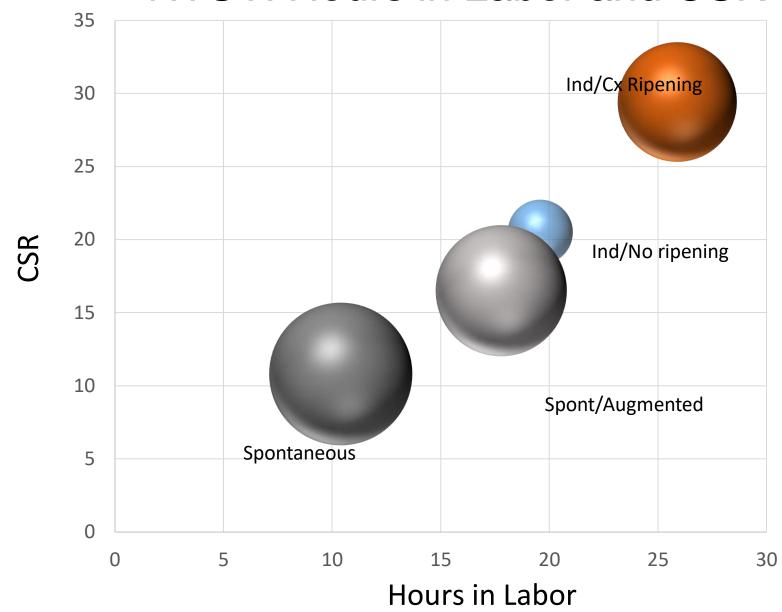
The ARRIVE trial raised several questions:

- Are the results *generalizable* to local patient population and to our providers?
- What were the protocols for induction and labor management, and can we duplicate them in other settings?
- Given the impact on length of labor (+6 hours), could the typical US hospital achieve the same results without significantly over burdening their staffing and room constraints?
- Why were certain complications so frequent (preeclampsia and chorioamnionitis)?
- Is the main effect seen from letting patients go past 41 0/7, should the routine induction be adjusted?



NTSV: Hours in Labor and CSR





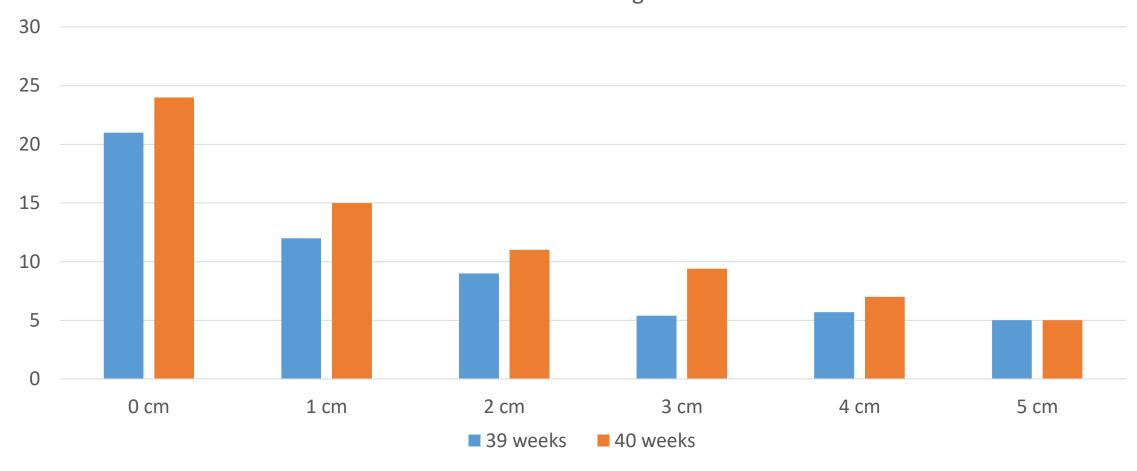
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Admission Dilation has Greatest Impact

Gestation Age and Centimeters on Admission vs. NTSV CSR*



^{*} Source internal PSJH data





Critiquing a Failed Induction

- Induction in the face of unripe cervix (Bishop score < 8 primip and < 6 multip)
- Inadequate documentation of cervical ripening procedure and timing
- Adequate trial defined by latent phase at least 12-18 hours of oxytocin and ruptured membranes





Defining Failed Induction

- •Nulliparous women remaining in the latent phase for 12 hours compared with women who had exited the latent phase had significantly increased rates of chorioamnionitis (12.1% compared with 4.1%) and endometritis (3.6% compared with 1.3%) and increased rates of neonatal intensive care unit admission (8.7% compared with 6.3%).
- Similar patterns were present for multiparous women at 15 hours.
- *With ruptured membranes a latent phase (obtaining 6 cm) after initiation of oxytocin of at least 12 hours for nulliparous women and 15 hours in multiparous women is Kawakita Tat Keasanable criterion (for diagnosing a failed induction





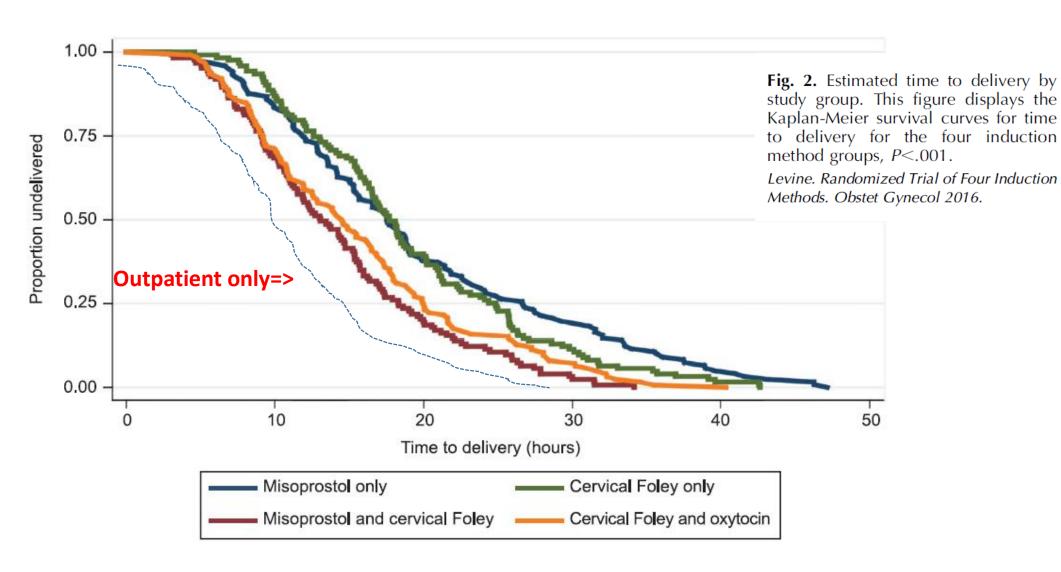
Rationale of Outpatient Cervical Ripening

- Mechanical methods as effective with respect to achieving ripeness and cesarean delivery rates in controlled studies
- 2. Balloon ripening can be used outpatient since tachysystole is not associated
- 3. Better experience comes from patients having less cramping and not spending the night in the hospital
- 4. Less cost since monitoring and nursing care not used for 8-12 hours while awaiting ripening of the cervix





What if outpatient?







Adverse Event Frequency Balloon Cervical Ripening

Adverse events	No. of studies reporting on adverse event (Total sample size)	Occurrence of AE in ripening period	Reference numbers of studies that report on occurrence of AE in ripening period
Pain, discomfort	17 (5754)*· ***	31***	10,14–17,22
Unintended amniotomy	12 (2989)	19	18,19
Vaginal bleeding	18 (6566)*	18**	7,10,15,17-22,37
Balloon displacement	10 (2397)	12	8,9,20,37
Non-reassuring fetal heart rate	17 (5351)	15	9,18,19,23,24
Allergic reaction	16 (6832)	2	15,20
Voiding problems	10 (3522)*	2	10
Balloon rupture	12 (3222)*	1	10
Uterine hypertonus	14 (3707)	1	7
Uterine hyperstimulation	20 (4812)	1	23
Decreased fetal movements	11 (4318)*	1	10
Malpresentation	16 (6046)	4	24,25,33
Intrapartum infection	15 (5023)	0	_
Placental abruption	16 (6154)*	0	_
Uterine tachysystole	19 (4450)	0	_
Uterine rupture	23 (7916)	0	_
Cord prolapse	21 (6960)	0	_
Fetal death	24 (8189)	0	_
Maternal death	22 (6875)	0	_
Genital laceration	13 (4420)	0	_

AE, adverse event; DBC, double balloon catheter.

^{***}Salim et al.¹⁶: only data for DBC group on this adverse event; one women with discomfort in the DBC group, this woman was excluded from their analysis but included in this review. The sample size of the intention-to-treat was maintained.

Event	
Pain	1:185
Bleeding	1:364
Rupture of Membrane	1:157
NRFHR	1:365
Uterine Hypertonus	1:3,707
Tachysystole	1:4,812
Fetal Death	0:8189

^{*}Kruit et al. 10: only data for outpatient group on this adverse events.

^{**}de Oliveira e Oliveira et al.¹⁷: one women with vaginal bleeding, this woman was excluded from their analysis but included in this review. The sample size of the intention-to-treat was maintained.





Keys for Induction Success

- Who you choose (parity and cervical ripeness)
- How you perform the induction
- How you define failed induction
- Follow your success rates!





Last Thoughts





Take-home Lessons from Our Experience

- Rates vary by hospital, but success is possible
- Rates vary by individuals, they practice differently
- Following guidelines help
- You needs leadership at every level
- RNs have a critical role
- Elective CS cause small but important role
- •FIL/FTP make up a significant amount of variability
- -How you do inductions is the most important thing
- Oh, one more very, very important thing...





Avoid the Success Bump!

- Your initial efforts by using data transparency, fun new laboring techniques, heightened awareness, etc. often lead to success over 9-12 months. Then complacency sets in and you take your eye off the ball...
- Long term success and changing the culture likely to take 24 months or greater.
- Building in natural labor techniques, hard wired data feedback, etc. will be needed to cement the gains and maintain NTSV cesarean section rates under 23.9%.





Thank You!

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