

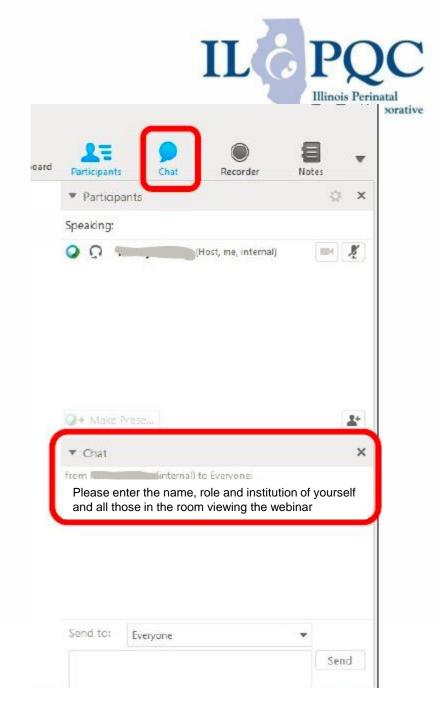


Promoting Vaginal Birth Launch Call

May 4th , 2020 11:00 – 12:30 PM

Introductions

- Please enter for yourself and all those in the room with you viewing the webinar into the chat box your:
 - Name
 - Role
 - Institution
- If you are only on the phone line, please be sure to let us know so we can note your attendance







- COVID 19 Resources
- Why PVB?
- ILPQC Structure and Supports
- Initiative overview
- Guest Speaker- Christa Sakowski CMQCC
- Getting Started with PVB
- Upcoming Events & Next Steps
 - Face-to-Face

ILPQC COVID-19 Webinars



- Weekly COVID-19 OB/Neo Strategies Webinars in coordination with IDPH, Fridays 12-1pm with OB/Neo leaders sharing cases and strategies
- Please see <u>https://ilpqc.org/covid-19-information/</u> for future webinar registration, and prior recorded webinars
- Questions from webinars answered by OB/Neo leaders and posted weekly
 - <u>Q/A from 4.17.2020 webinar</u>
 - Q/A from 4.10.2020 webinar
 - <u>Q/A from 4.3.2020 webinar</u>

ILPQC COVID-19 Webpage www.ilpqc.org





Home About News / COVID-19

Initiatives

Contac

COVID-19 Information for ILPQC Hospital Teal

Given these unprecedented times, we wanted to reach out and express our support to all of you on the front lines caring for p your concern for the health of our patients and for the health of each of you, your colleagues and families. We will continue t national and state sources regarding the care of pregnant women and newborns during the COVID-19 crisis and will additior our monthly team webinars, we will also share COVID-19 information as it is available and hold a space for teams to share ex will join us as you are able.

Our thoughts are with those affected and continue to be affected by this crisis. Please stay safe and healthy.

Resources

Example COVID-19 Hospital Policies/Protocols/Resources

CDC Resources

ACOG, SMFM, and AJOG Resources

Perinatal Mental Health Resources

COVID-19 National Registries

Relevant News Articles

Example COVID-19 Hospital Policies/Protocols/Resources

https://ilpqc.org/covid-19information/

ILPQC posts national guidelines and OB & Neonatal COVID-19 example hospital protocols & resources

please note dates as guidelines are changing rapidly

ILPQC COVID-19 Webpage Resources



Please click <u>here</u> for COVID-19 resource webpage

Updated OB/Neo Resources

- AAP- Initial Guidance: Management of Infants Born to Mothers wi (4.2.2020)
- NEJM: Universal Screening for SARS-COV-2 in Women Admitted for Delivery (4.13.2020)**
- <u>SMFM and SOAP: Labor and Delivery COVID-19 Considerations (4.14.2020)</u>
- CDC: <u>COVID-19 OB Care FAQs</u> (4.16.2020)
- ACOG: COVID-19 Practice Advisory (4.23.2020)

New Patient Education Resources

- ACOG: <u>COVID-19 Pregnancy & Breastfeeding</u>: A Message to Patients (English & Spanish) (4.16.2020)
- Advocate Children's Hospital: Caring for Your Infant During the COVID-19 Pandemic (4.14.2020)
- <u>Fis It Safe to Provide Milk for my Baby if I Have, or</u> Have Been Exposed to, COVID-19" (Adapted by ILPQC with permissions 4/2020)
- "If Your Doctors Suspect You Have COVID-19" (Adapted by ILPQC with permissions 4/2020)
- March of Dimes: COVID-19: What You Need to Know About its Impact on Moms and Babies (4.8.2020)
- IL EverThrive: Protecting and Caring for Your Family During the Coronavirus Outbreak (4.3.2020)
- SMFM Information for Women & Families (4.3.2020)
- The 4th Trimester Project's patient education website on COVID-19 For New Moms (3.2020)



COVID-19 OB & Neonatal National Registrics



POC

OB Registry:

- <u>PRIORITY</u>: Nationwide registry established by UCSF for pregnant and postpartum women with suspected COVID-19 or confirmed diagnosis. The goal is to gather a high volume of nationwide data quickly.
- CDC is collecting surveillance data on pregnant women with COVID through a supplement to the regular case report form (CRF), which should be completed on all COVID-19 cases. The <u>CRF can be found online</u>.

IL Perinatal Depression & Anxiety Hotline

- Answered live 24/7
- Staffed by licensed mental health professionals trained in perinatal mood & anxiety disorders
- Support for moms, partners, families & providers





Promoting Vaginal Birth (PVB)

WHY-PROMOTING VAGINAL BIRTH

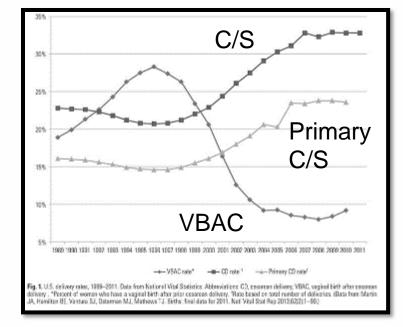
Promoting Vaginal Birth Initiative

IL C PQC Illinois Perinatal Quality Collaborative

- C-Sections increased 60 percent from 1996 to 2011*
- Significant social, economic & health costs, including:

 - \uparrow NICU admissions
 - \uparrow barriers to breastfeeding

 - Quality Improvement Initiatives have shown results
 - CMQCC and FPQC initiatives reduced primary cesarean rates while maintaining optimal neonatal outcomes



*ACOG Safe Prevention of Primary C-Section 2014

Quality Care Collaborative



Why does this matter?



Adapted from

are Collaborative

- Relentless Rise without Baby or Mother benefit
 - 6% in early 70's \rightarrow 20% in mid 80's \rightarrow 33% in 2010
 - CP rates, neonatal seizures unchanged since 1980
 - Overall, no benefit for long-term urinary continence
- Increased maternal and neonatal morbidity
 - Impaired neonatal respiratory function, NICU admits
 - Affects maternal-infant interaction/breast feeding
 - Increased maternal PP infections, VTE, transfusions
 - Longer recovery, 2X PP re-admissions
- Prior c/s can have major complications
 - Placenta previa and accrete leading to possible hysterectomy or worse uterine rupture
 - Abdominal adhesions

Major Maternal Complications: Vaginal Births versus Primary Cesareans, Repeat Cesareans, and VBAC

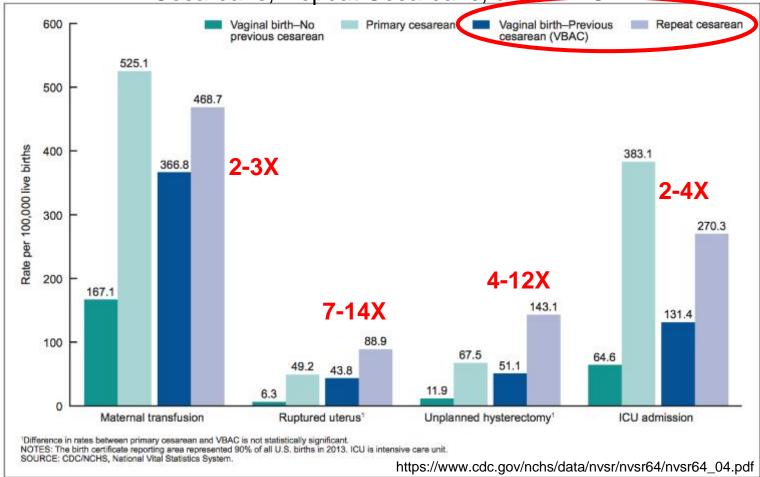


Figure 1. Maternal morbidity, by method of delivery and previous cesarean history: 41-state and District of Columbia reporting area, 2013

QUALITY OF CARE

By Katy Backes Kozhimannil, Michael R. Law, and Beth A. Virnig

Cesarean Delivery Rates Vary Tenfold Among US Hospitals; Reducing Variation May Address Quality And Cost Issues

ABSTRACT Cesarean delivery is the most commonly performed surgical procedure in the United States, and cesarean rates are increasing. Working with 2009 data from 593 US hospitals nationwide, we found that cesarean rates varied tenfold across hospitals, from 7.1 percent to 69.9 percent. Even for women with lower-risk pregnancies, in which more limited variation might be expected, cesarean rates varied fifteenfold, from 2.4 percent to 36.5 percent. Thus, vast differences in practice patterns are likely to be driving the costly overuse of cesarean delivery in many US hospitals. Because Medicaid pays for nearly half of US births, government efforts to decrease variation are warranted. We focus on four promising directions for reducing these variations, including better coordinating maternity care, collecting and measuring more data, tying Medicaid payment to quality improvement, and enhancing patient-centered decision making through public reporting. DOI: 10.1377/hithaff.2012.1030 HEALTH AFFAIRS 32, NO. 3 (2013): 527-535 02013 Project HOPE— The People-to-People Health Foundation, Inc.

Katy Backes Kozhimannil

(kbk@umn.edu) is an assistant professor in the Division of Health Policy and Management, School of Public Health, University of Minnesota, in Minneapolis.

Michael R. Law is an assistant professor in the Centre for Health Services and Policy Research, School of Population and Public Health, at the University of British Columbia, in Vancouver.

Beth A. Virnig is associate dean of research and a professor at the School of Public Health, University of Minnesota.





Charles V, Charles IV and Kira Johnson 2 COURTERY CHARLES JOHNSON

How Judge Hatchett's Son Is Coping After His Wife's Childbirth Death

(Healthy woman with complications resulting in death during "routine" repeat Cesarean)



$\equiv \text{COSMOPOLITAN}$ 8/21/2017



I Almost Died During Childbirth. I'm Not Alone.

Maternal markelity is rising in America, and that dones't even include cases like mine-

(Healthy woman with major complications during "routine" repeat Cesarean: "Near Miss" now with PTSD)

> Adapted from CMQCC Cattomia Maternal Charity Cary Caliborative

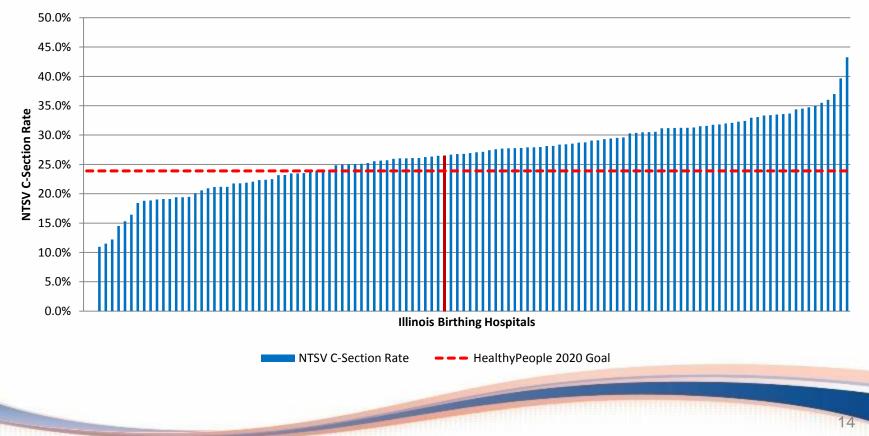
What Indications Have Driven the **RISE** in CS?

Cesarean Indication		Percent of the Increase in Primary Cesarean Rate Attributable to this Indication
Labor complications (Failure to progress and Fetal concerns)		60%
Breech Multiple Gest Various Obst Conditions (F Hypertensior "Elective" (de.	Quality Improvement Focus: How can we prevent the development of Labor Indications for Cesarean?	
(hout "medical indication")	10%





NTSV C-Section Rate All Illinois Birthing Hospitals IDPH, Birth Certificate Data, 2017



Current labor support protocols in place

2019 OB Teams Survey Results!

Promoting Vaginal Birth Labor Protocols

Standard assessment, interpretation, response for abnormal fetal heart rate

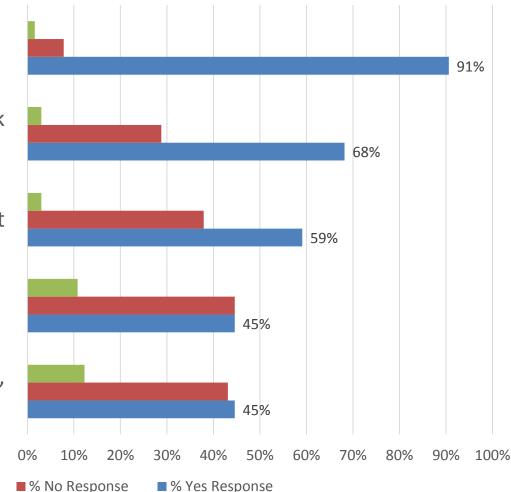
Intermittent monitoring policies for low risk women

Labor support and freedom of movement

Active labor admission and triage management

% Don't know Response

Diagnosis of labor dystocia, arrest disorders, failed induction



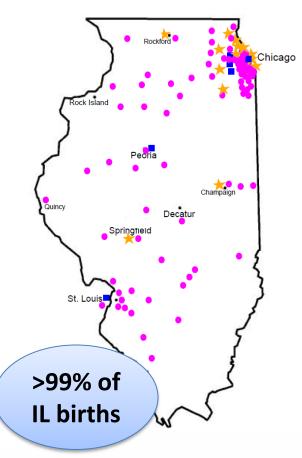


ILPQC STRUCTURE AND SUPPORTS

Illinois Perinatal Quality Collaborative (ILPQC)

- Multi-disciplinary, multi-stakeholder
 Perinatal Quality Collaborative with
 119 Illinois hospitals participating in 1
 or more initiative
- Support participating hospitals' implementation of evidenced-based practices using quality improvement science, collaborative learning and rapid response data





ILPQC Central Team

Ann Borders ILPQC Executive Director, OB Lead



Leslie Caldarelli & Justin Josephsen

Neonatal Leads

Patricia Lee King State Project Director

Daniel Weiss Project Manager

Autumn Perrault Nurse Quality Manager





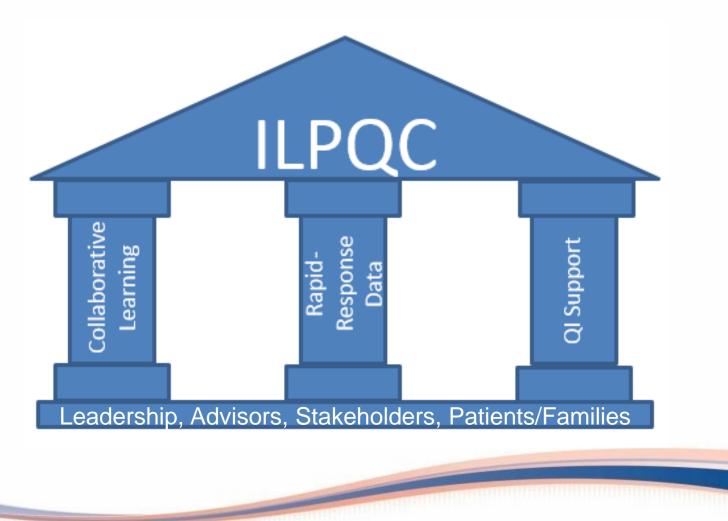




info@ilpqc.org OR www.ilpqc.org



ILPQC: Three Pillars Support IL PQC Quality Improvement Success



What is Quality Improvement?



The Model for Improvement





© 2012 Associates in Process Improvement

Hospital QI Work: What changes can you make to your process/system and test with a PDSA cycle to reach initiative goals?

ILPQC Provides Responsive QI Services to Hospital Teams





Webinars/ Calls

- Monthly collaborative learning calls
- Quarterly QI support calls to individual teams
- Small group QI topic calls as needed



Face to Face

- Spring Face-to-Face Meeting breakouts
- Annual Conference breakouts
- Key Player site visits
- Grand Rounds presentations



ILPQC Resources

- Paper/online QI toolkits
- Patient-education materials
- Monthly enewsletters
- Webinar recordings



ILPQC Data

- Rapid response data system
- Real-time reports for teams to compare data across time & hospitals
- Data system training calls

Quality Improvement Support Services



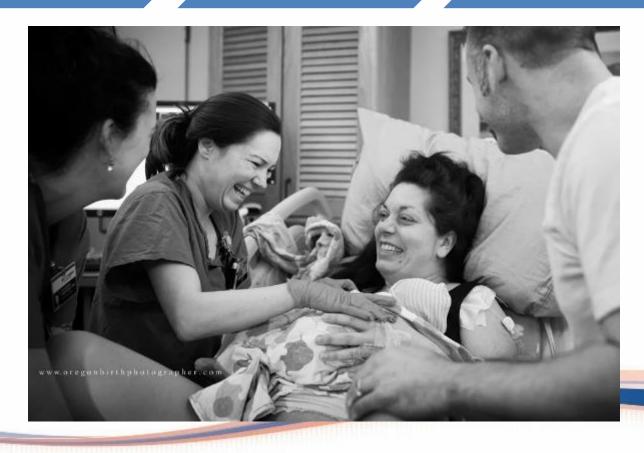
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Improving Postpartum Access to Care (IPAC)

INITIATIVE OVERVIEW

Promoting Vaginal Birth (PVB) IL Que PQC What will we focus on?

Optimizing Labor Management and support Protocols and Guidelines for Induction and Labor Decision Making Provider, Nurse, Patient Education to support clinical culture change



ILPQC Promoting Vaginal Birth

Aim: 70% of participating hospitals will be at or below the Healthy People goal of 24.7% cesarean delivery rate among NTSV births by December 31, 2021.

To <u>optimize</u> the health of women by facilitating clinical culture change to optimize vaginal delivery, develop and implement standard protocols and guidelines for induction and C-section decision making, and educate providers, nurses, and patients on optimal labor management

Key Goals:

- Increase % of c/s deliveries among NTSV births that meet ACOG/SMFM criteria for cesarean
- Increase % of physicians/midwives/nurses educated on ACOG/SMFM criteria for cesarean, labor management strategies/response to labor challenges, protocol for facilitating decision huddles and/or decision debriefs





PVB Smart Aim: To support vaginal birth and reduce primary cesareans to reach the Healthy People goal for low risk cesarean section target rate of 24.7% by December 2021

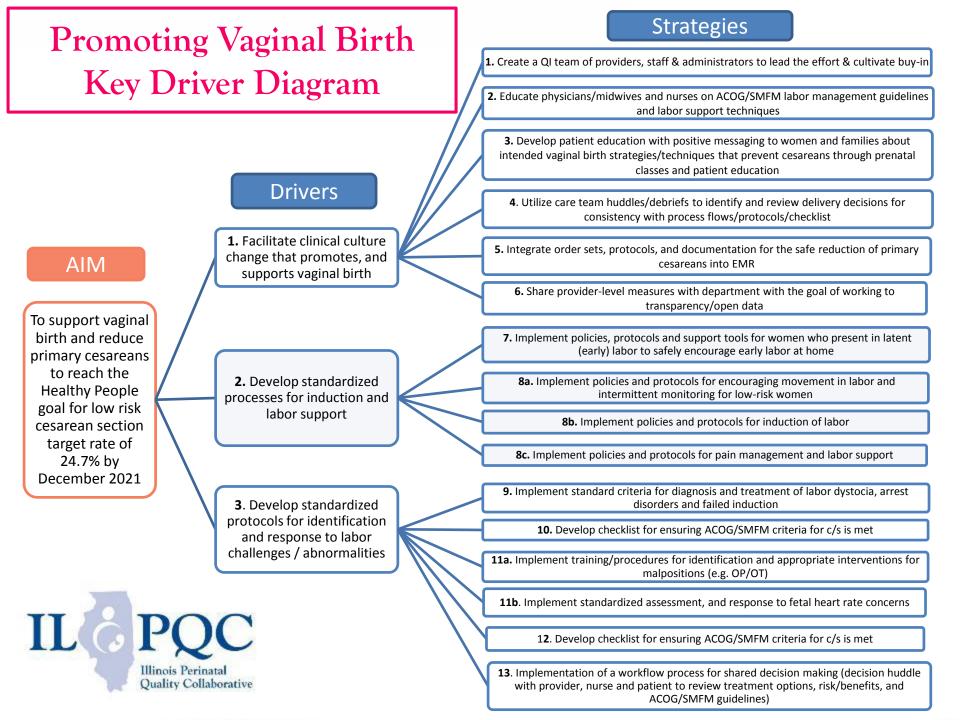




1. Facilitate clinical culture change that promotes and supports vaginal birth

2. Develop standardized processes for induction and labor support

3. Develop standardized protocols for identification and response to labor challenges / abnormalities



PVB AIMs & Measures



Overall Initiative Aim

70% of participating hospitals at or below 24.7% C/S delivery rate (Healthy People 2020) among NTSV births

Overall state C/S rate among NTSV births at or below 24.7%

Structure Measures

Implement provider and nurse education and other strategies to achieve buy-in

Implement standardized protocol/processes for induction, labor support management and response to labor and fetal heart rate abnormalities

Implementation and integration of PVB order sets, protocols and documentation into the EMR

Implementation of a cesarean decision checklist for ACOG/SMFM labor guidelines

Implementation of decision huddles and/or decision debriefs with appropriate care team to standardize use of ACOG/SMFM guidelines and checklist

Implementation of a workflow process for shared decision making (decision huddle with provider, nurse and patient to review treatment options, risk/benefits, and ACOG/SMFM guidelines)

Implementation of standardized patient education promoting vaginal birth strategies

Integration of process to review and share data including provider-level data with clinical team

Process Measures

Percentage of providers and nurses receiving standardized education regarding:

- a) ACOG/SMFM labor guidelines
- b) labor management strategies/response for labor challenges
- c) protocol for facilitating decision huddles and/or decision debriefs

80% of cesarean deliveries among NTSV births meeting ACOG/SMFM criteria for cesarean (based on random sample of deliveries):

- a) NTSV spontaneous labor arrest/labor dystocia/FTP/CPD;
- b) NTSV induced labor management;
- c) FHR abnormalities

Promoting Vaginal Birth Clinical Leads



- Rob Abrams, MD, Co-Director, IL South Central Perinatal Center
- Roma Allen, DNP, MSN ed., RNC-OB, Perinatal Network Administrator, Loyola University Medical Center
- Rita Brennan, DNP, RNC-NIC, APRN, CNS, CPHQ, Outcomes Manager, Women's & Children's Services, Northwestern Medicine Central DuPage Hospital
- Lakieta Edwards, DNP, CNM, WHNP-BC, Advocate South Suburban Hospital
- Abbe Kordik, MD, Executive Medical Director, Family Birth Center, The University of Chicago
- Tina Stupek, MSN, RNC-OB, C-EFM, Northwest Illinois Perinatal Center



Improving Postpartum Access to Care (IPAC)

THE CMQCC STORY- CHRISTA SAKOWSKI

CMQCC California Maternal Quality Care Collaborative

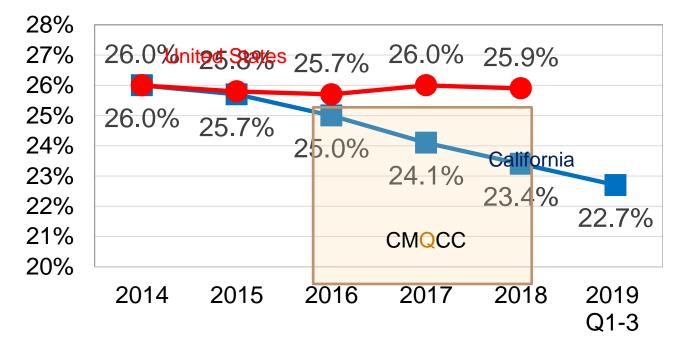
Moving the Dial -Supporting Vaginal Birth in California

Christa Sakowski, RN, MSN, C-EFM, CLE Clinical Lead, CMQCC Co-lead for the Supporting Vaginal Birth Reducing Primary Cesarean Collaborative

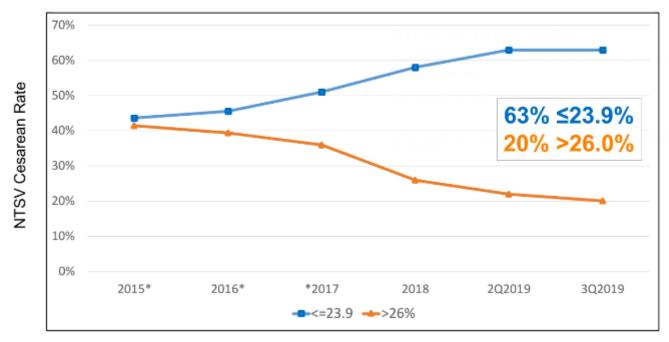
Objectives

- Understand the landscape of cesarean in California and the results of a large statewide collaborative for cesarean reduction
- Be familiar with the cesarean reduction strategies that worked in successful facilities
- Identify areas of focus for sustaining success

California NTSV Cesarean Rate 1/1/14 – 9/30/19



CMQCC Member Hospitals (213) with NTSV Cesarean Rates Below 23.9% or Above 26%



Safety of Cesarean Reduction

Cesarean Delivery: Original Research

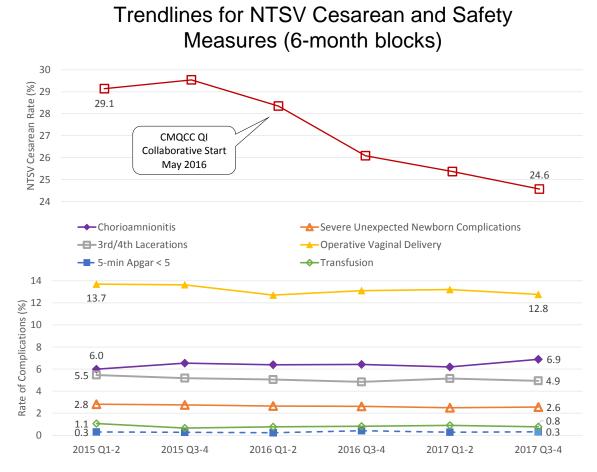
Safety Assessment of a Large-Scale Improvement Collaborative to Reduce Nulliparous Cesarean Delivery Rates

Elliott K. Main, MD, Shen-Chih Chang, MS, PhD, Valerie Cape, Christa Sakowski, MSN, RN, Holly Smith, MPH, MSN, and Julie Vasher, DNP, RNC-OB

RESULTS: Among collaborative hospitals, the nulliparous, term, singleton, vertex cesarean delivery rate fell from 29.3% in 2015 to 25.0% in 2017 (2017 vs 2015 adjusted OR [aOR] 0.76, 95% CI 0.73–0.78). None of the six safety measures showed any difference comparing 2017 to 2015. As a sensitivity analysis, we examined the tercile of hospitals with the greatest decline (31.2%–20.6%, 2017 vs 2015 aOR 0.54, 95% CI 0.50–0.58) to evaluate whether they had greater risk of poor maternal and neonatal outcomes. Again, no measure was statistically worse, and the severe unexpected newborn complications composite actually declined (3.2%–2.2%, aOR 0.71, 95% CI 0.55–0.92).



VOL. 133, NO. 4, APRIL 2019

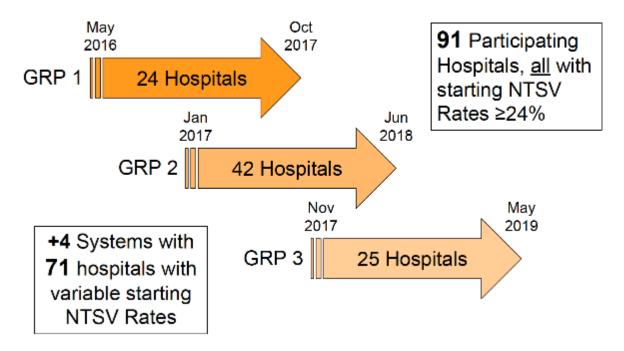


Main E. etal. Obstet Gynecol 2019;133:613-23.

CMQCC California Maternal Quality Care Collaborative

Collaborative Journey to Supporting Vaginal Birth

The CMQCC Collaborative to Support Vaginal Birth



Implementation: Coaching & Sharing

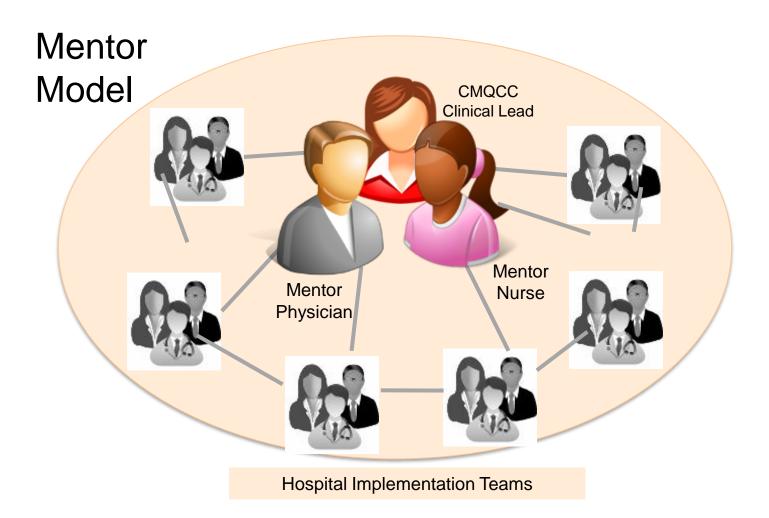
- 18 months
- Mentor-lead
- Site Visits
- CMQCC team
- SHARE



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Features of the Mentor Model

In-person meetings

□Kick-off

Closing Celebration

- Monthly web-based meetings
- Hospital site visit within first 3-6 months
- Mentor Guidance
- CMQCC Support





Characteristics of a Successful Mentor Team

- Training and Resources
- Establish a relationship early
- Timely response to communication
- Prepare for monthly web meetings
- Facilitation of site visit
- Update Structure Measures
- Keep up with monthly Chart Audits in MDC
- Periodic Review of Data



Key Activities for Monthly Meetings

- Present and discuss hospital level successes/challenges/concerns
- Celebrate accomplishments
- Share resources
- Supplemental Education
- Questions/Suggestions



Usual Meeting Agenda and Minutes

Mentor Team:	Date:
Roll Call/Hospitals represented	CMQCC Representative
Review of Goals or themes from last call and any follow up that might be needed (if any)	Mentors
Team report outs	Hospital team 5-10 minutes each team
Educational topic (if your team's needs warrant)	Mentors (as time permits)
Goals for next month/Next Steps/Action Items	Mutually identified by team and mentors
Announcements: (pending webinars, site visit reminders, team contact updates, other)	CMQCC Representative

Sometimes it doesn't quite turn out the way you planned!





Strategies

- Regroup with your team
- Elicit a broader range of support
- Review your data
- Reach out to CMQCC



California Maternal Quality Care Collaborative

Lessons Learned



- This is not an easy project
- Build a strong team
- Start with an easy win
- Identify areas of greatest impact
- No one strategy will be effective
- Celebrate success!



COMMON QI ACTIVITES:

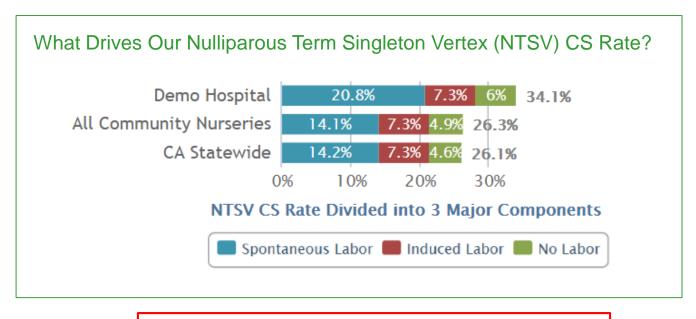
- 1) Labor support techniques
- 2) Active phase guidelines huddle
- 3) CS rate transparency (unit and provider)
- 4) Latent phase guidelines
- 5) Induction guidelines
- 6) Techniques to reduce OP
- 7) Patient engagement
- 8) Unit
 - culture/teamwork/perinatal QI team
- 9) Longer 2nd Stage (in approximate order of use)



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Measure Analysis: Identify "Drivers" of Rates



Screen Shot from the CMQCC Maternal Data Center

CMOCC

Share Unblinded Data



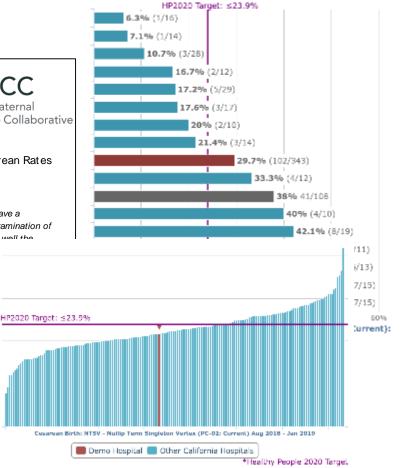
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Guidance for Understanding and Unblinding Provider-Level NTSV Cesarean Rates

At Start of Project

Before the process of unblinding NTSV cesarean rates begins, it is important for teams to have a baseline understanding of their underlying practices. This can be determined through an examination of the drivers for primary cesarean rates, followed by a chart review of a sample to assess how well the providers follow the national ACOG guidelines for Failure to Progress and other key r indications. Ongoing monthly review for consistency with guidelines is also quite usef not every case will follow the guidelines perfectly). The Readiness Assessment and Str Checklist will assist with this baseline review. Success of the project hinges upon syste 30% that support providers in reducing individual rates.

The Readiness Assessment, Structure Measures Checklist (both are found in the Imple and Chart Audit Tool are all located on the collaborative resources page at 20% https://www.cmqcc.org/projects/toolkit-and-collaborative-support-vaginal-birth-and-r cesareans/collaborative



PHYSICIAN BADGE TAG

Physician Badge Tag

Prevent Her 1st Cesarean Section Latent Phase Arrest (Failed Induction of Labor)

- If <6cm dilated → 12 hrs of oxytocin after ROM? Active Phase Arrest (Arrest of Dilation)
- If 6-10cm dilated + ROM → 4h with adequate uterine activity or at least 6h with inadequate uterine activity with oxytocin

Arrest of Descent (2rd stage)

 If completely dilated → pushing >3hr without epidural in Second Stage (or 4hrs with epidural)

Elective Induction of Labor

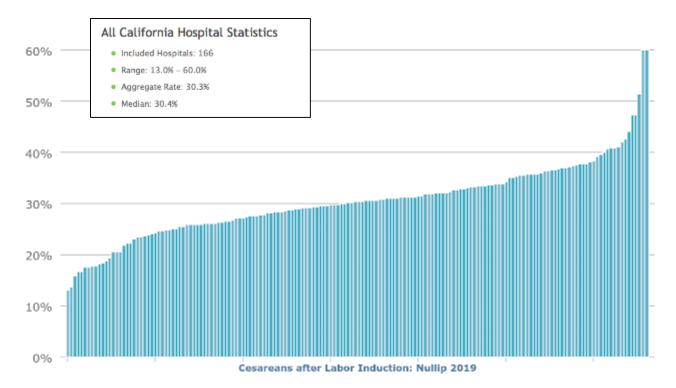
Prior to 41 weeks

- Bishop score ≥ 8 (nulliparous); ≥6 (multiparous) <u>Physician Documentation (tell the story)</u>
- Labor management
- Decision/rationale for C-section
 - Laborist Contact Number #(818)885-8500 ext. 5350

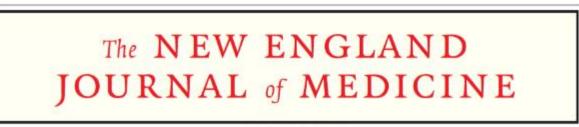
Education and Adoption of ACOG/SMFM Guidelines



California Hospitals: CS after IOL (nullips), 2019



ARRIVE Trial (2018)



ESTABLISHED IN 1812

AUGUST 9, 2018

VOL. 379 NO. 6

Labor Induction versus Expectant Management in Low-Risk Nulliparous Women

 William A. Grobman, M.D., Madeline M. Rice, Ph.D., Uma M. Reddy, M.D., M.P.H., Alan T.N. Tita, M.D., Ph.D., Robert M. Silver, M.D., Gail Mallett, R.N., M.S., C.C.R.C., Kim Hill, R.N., B.S.N., Elizabeth A. Thom, Ph.D., Yasser Y. El-Sayed, M.D., Annette Perez-Delboy, M.D., Dwight J. Rouse, M.D., George R. Saade, M.D.,
 Kim A. Boggess, M.D., Suneet P. Chauhan, M.D., Jay D. Iams, M.D., Edward K. Chien, M.D., Brian M. Casey, M.D., Ronald S. Gibbs, M.D., Sindhu K. Srinivas, M.D., M.S.C.E., Geeta K. Swarny, M.D., Hyagriv N. Simhan, M.D., and George A. Macones, M.D., M.S.C.E., for the Eunice Kennedy Shriver National Institute of Child Health and Human Development Maternal–Fetal Medicine Units Network*

ARRIVE Summary Results

- 3062 women were assigned to elective IOL at 39 weeks;
 3044 were assigned to expectant management
- 73% Declined Participation
- Sample average age under 24
- Primary Outcome focused on reducing adverse neonatal outcomes: Results were not statistically significant (4.3% in IOL vs 5.4% in Expectant)
- Longer hospital IP stay (6 hours IOL), shorter PP stay
- Secondary Outcome noted was reduced frequency of Cesarean Delivery in the IOL group (18.6% vs 22.2%).
- Reduced incidence of PIH

Other Key Takeaways

- 28 women having an IOL to reduce one CS (comparison to other "interventions" to reduce CS)
- Higher frequency CS with a lower baseline Bishop score
- Applied ACOG Guidelines for Labor Progress and Decision for CS
- IOL process was not defined
- Cervical ripening Process was not well defined

CMQCC Takeaways

- Patients in this study were very low risk.
- In California, most hospitals do not come anywhere near this rate
 - Median rate of cesarean after labor induction in lowrisk nullips is 30% with rates as high as 60%.
- Hospitals in the ARRIVE trial used a common definition of failed induction
- Women with an unfavorable cervix (Bishop Score < 5) underwent cervical ripening before proceeding to oxytocin.
- California hospitals in the VBirth Collaborative achieved similar low NTSV CS rates without using labor induction as a tool.

The preferences and values of each individual woman are extremely important to a successful vaginal birth and should be the starting point for any shared decision-making discussion about the risks and benefits of elective induction of labor at 39 weeks versus expectant management.







GETTING STARTED WITH PVB

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PVB Timeline



May	July	Sept			
May 4: PVB Launch Call May 20: OB Face- to-Face Meeting, Springfield, IL	Jul 27: Statewide Initiative Webinars begin, every other month to start	Data collection begins and start monthly webinars Sept 28			

Wave 1 Teams



Wave 1 Teams								
Advocate BroMenn	Loyola University Medical Center	St. Anthony Hospital						
Advocate Christ Hospital	Memorial Hospital Belleville	St. Bernard Hospital						
AMITA Alexian Brothers Medical Center	Memorial Hospital of Carbondale	SSM Health St. Mary's, St. Louis						
AMITA Sts. Mary & Elizabeth	Mt. Sinai	Stroger Hospital						
Elmhurst Hospital	Northwest Community Hospital	Swedish American						
HSHS St. John's	Northwestern Memorial Hospital	University of Chicago Medicine						
HSHS St Mary's, Decatur	OSF St. Francis	UnityPoint Trinity						
Javon Bea Hospital	Rush University Medical Center	West Suburban Medical Center						

PVB Team Rosters



- Developing your QI team and submitting your team roster to ILPQC are key first steps to get started
- Your team will be essential to your success, plan to meet at least monthly
- If you have not submitted a team roster yet, please do so as soon as possible
- Contact <u>info@ilpqc.com</u> if you need assistance developing your team or submitting your roster

Structure Measures



help you track your implementation of systems changes

- Implement provider and nurse education and other strategies to achieve buy-in
- Implement standardized protocol processes for induction, labor support management and response to labor and fetal heart rate abnormalities
- Implement a cesarean decision checklist for ACOG/SMFM labor guidelines
- Implement a decision huddle and/or decision debriefs with appropriate care team to standardize the use of ACOG/SMFM labor guidelines
- Implement a workflow process for shared decision making (decision huddle with provider, nurse and patient to review progress, patient input, risk/benefit and ACOG/SMFM labor guidelines)
- Implement standardized patient education promoting vaginal birth strategies
- Integrate process to review and share data including provider-level data with clinical team

Process Measures

IL C PQC Illinois Perinatal Quality Collaborative

Help you track your implementation of clinical practices towards culture change

 % of Providers and nurses receiving standardized education on ACOG/SMFM labor guidelines, labor management strategies/response for labor challenges, protocols for facilitating decision huddles and/or debriefs

Outcome Measures

Help you track your progress towards changing the health status of patients

- % of participating hospitals at or below the Healthy People Target Rate of 24.7 C/S delivery rate among NTSV births
 - Goal: 70% or greater
- Overall state C/S delivery rate among NTSV births
 - Goal: 24.7% or lower

PVB Data Collection: Monthly Random Sample of NTSV and Vaginal Births



- 20 Nulliparous Term Singleton Vertex (NTSV)
 C-sections per month based on a random stratified sample. Data includes at least:
 - 5 failed inductions
 - 5 labor dystocia/failure to progress
 - 5 FHR concerns/indications
- 10 NTSV Vaginal births per month

WAVE 1 TESTING: ILPQC Promoting Vaginal Birth Initiative Data Form

Data collection: Complete form for 20 Nulliparous Term Singleton Vertex (NTSV) C-sections per month based on a random stratified sample – test using data from January – March 2020

Insurance status: Race (check all that a	Medicaid/Public c	Private 🗆 Uninsi	ured/Self pay Ethnicity: □ Hispa	Mater	rnal Age:	Unknown/D		7115	Delivery BMI:	
C/S Category - Failed Induction - Labor Dystocia - FHR Concerns	Patient Status: C Latent Labor C Active Labor C Augmented labor C Induction D Not In labor: spontaneous rupture of membran Previously admitted antepartum			GA on admission			Membranes on Admission Intact Ruptured Date/time: ime >=6cm Date/Time Delivery			
					/7 days		-			
Managed by: CNM OB Hospitalist Private Maternal Outcomes	Bishops Score or Dilation: CI Effacement C Station: -3 Consistency: Fi Position: P Neonatal Outcom	losed D-30% 3 irm Posterio	□ 1-2 CM □ 31-50% □ -2 □ Medium	□ 5: □ -1, □ So			>= 5CM >= 80% +1,+2			
Chorioamnionitis	Maternal admit to Yes □ No		Unexpected Nev	wborn						
Hemorrhage 1000 mL	+ in 24 hours Yes required? Yes		□ Sepsis □ HIE □				ditional act it to NICU			
FAILED INDUCTION			5 minute							
10 codes for: •Fetal hear	rt rate concern •Medico	l indication for cesarean	section							
Reason for induction:		ensive disorder 🗆 post				tion 🗆 fetal i	ndication	0 Othe	r	
Date for Start of Indu		1	Time for Start of				ervix		Bishop Score as	
Event	Dilation	Effacement	Station		Cervix Position		onsistency		noted on chart	
At Start of Induction	unknown	unknown	unk	nown	c	unknown	C ur	known	unknown	
Last Exam before Delivery	unknown	unknown	unk	iknown 🛛 unknown		unknown	nknown unknown			
Was Cervix 6 cm or gr	eater at time of Cesa	rean?	If Bishop score ≤	8 at st	art of induction,	was cervica	ripening u	sed? c	⊇Yes ⊡No	
hours after mem was diagnosed 2) Was longer du					B. If ≥6cm, was there at least 4h with adequate uterine activity OR at least 6h with Indequate uterine activity and with portorin2 pYes pNo.					
Completely dilated at ⊒Yes If Yes →			l If yes, were there 3 (4 hours with epidu	ural)?					Unknown	
LABOR DYSTOCIA/FA	ILURE TO PROGRESS	Sample of cases that are	NTSV, were spontan	eous lab	oor and had a cesa	rean for labor	dystocia/ fo	ilure to	progress, excluding	
Interest with birth weight 2:4230; 0B with ICD-10 code for: *Feal heart rate concern •Medical indication for C-section Dilation at time of admission: Was Cervix 6 cm or If Yes, Desax check the gar eason for coarsen that applies: Unidem Was Cervix 6 cm or Dilation at time of cesarean: If Yes, Desax check the gar eason for cesarean that applies: Dilation at time of cesarean: Cesarean? Unidem Yes Unidem No None of the above None of the above						cal change x 6 hrs				
□Yes If Yes →	cine or cesaredit del		Were there 3 hours hours with epidura		are or pushing (4	Ye	s 🗖	No	unknown	
A. 1) If <6 cm, was oxytocin administered for at least 12-18 hours after membrane rupture before failed induction was diagnosed _□tres := No 2) Was longer duration of the latent phase allowed (up to 24 hours or foremati Twar = Twar							east 6h with			
FETAL HEART RATE CO	ONCERN/INDICATION	AS Sample of cases that	are NTSV and had a c	esarean	for fetal heart rai	te (FHR) conce	rn/indicatio	ns, exclu	uding those with birth	
FETAL HEART RATE CONCENN/INDICATIONS sample of cases that are MTSV and had a cesarean for fetal heart rate (FHR) concern/indication, excluding thase with bit weight 2 423:00 gwith CD-10 acids results with a cesarean for fetal heart rate (FHR) concern/indication, excluding thase with bit weight 2 423:00 gwith CD-10 acids results with a cesarean for fetal heart rate (FHR) concern/indication, excluding thase with bit weight 2 423:00 gwith CD-10 acids results with a cesarean for fetal heart rate (FHR) concern/indication, excluding thase with bit weight 2 423:00 gwith CD-10 acids results with a gwith CD-10 acids results results with a gwith CD-10 acids results results with a gwith CD-10 acids results							al position change, O2 lants Jecelerations after odominal wall) with			
	Other labor issues: Corrected uterine tachysystole: decrease or discontinue uterine stimulants, fluid bolus, terbutaline or nitroglycerin and/or other? Yes No									

IL POC Dinois Perinatal Quality Collaborative Short Monthly Data Form to drive QI change at your hospital

complete section based on
 type of delivery

WAVE 1 TESTING: LLPQC Promoting Vaginal Birth Initiative Data Form Data collection: Complete form for 10 MTSV Vaginal birth per month based on a random stratified sample – test using data from January – March 2020 Invested to the second of the second of

Insurance status: Race (check all that a	Medicaid/Public □ Private □ Unir pply): □ Black □ White □ Asian □ Other	isured/Self pay T Ethnicity: □ His	Maternal A panic 🗆 Not		🗆 Unkn	own/Declined		Delivery BMI:	
Induction	Patient Status: □ Latent Labor □ Active Labor □ Augmented labor			None utilized Induction Augmentation at cm				Membranes on Admission = Intact = Ruptured	
D No	Not in labor: spontaneous rupture of Previously admitted antepartum	GA on Admission Dat weeks 6cm			Date/Time >= 6cm				
Chorioamnionitis	DELIVERY OUTCOMES Hemorrhage 1000 mL+ in 24 hours Transfusion required? No	Maternal admit to ICU □Yes □No	Laceration: 3 rd degree 4 th degree Vacuum Forcep					pe if used: ps □ N/A	
	5 minute Apgar Score		Baby admit to NICU/SCN					🗆 No	
Pain Management None Hydrot Nitrous Oxide E	herapy □IV/IM Opioids pidural	Unexpected New					te care o	enter	
Managed by: CNM OB Hospitalist Private	Station: Consistency:	Admission: Closed 0-30% -3 Firm Posterior	□ 1-2 0 □ 31-50 □ -2 □ Medi □ Mid	0%	□ 3-4 CM □ 51-80% □ -1,0 □ Soft □ Anterior		□ >= 5CM □ >= 80% □ +1,+2		

Data Form – ILPQC – C-Section Deliveries part 1/3



. . .

WAVE 1 TESTING: ILPQC Promoting Vaginal Birth Initiative Data Form

Data collection: Complete form for 20 Nulliparous Term Singleton Vertex (NTSV) C-sections per month based on a random stratified sample – test using data from January – March 2020 **Data** includes at least:
_______5 FHR concerns/indications ______5 labor dystocia/failure to progress _______5 FHR concerns/indications

Bata menales at lea		abor ajstotia	, landre to progress	201				
Insurance status:	🗆 Medicaid/Public 🗆 Private 🗆 Un	insured/Self p	ay Maternal A	lge:		Delivery BMI:		
Race (check all that apply): Black White Asian Other Ethnicity: Hispanic Not Hispanic								
C/S Category □ Failed Induction □ Labor Dystocia □ FHR Concerns	Patient Status: □ Admitted already in labor □ Induced □ Indicated augmented labor □ Not in labor: spontaneous rupture of □ Previously admitted antepartum	membranes	Oxytocin Done utilized Induction Augmentation a GA weeks /7 days	t cm Date/Time	□ Intact □ Rupture	anes on Admission ed Date/Time Delivery		
Maternal Outcome	s Maternal admit to ICU □Yes □No	Neonatal Ou	tcomes	•	-			
Chorioamnionitis	🗆 Yes 🗆 No	Unexpected Newborn complications? (select all that apply)						
Hemorrhage 1000 r	nL+ in 24 hours □ Yes □ No	□ Sepsis □ HIE □ ICH □ Ventilator □ transfer to additional acute care center						
Transfusio	n required? 🗆 Yes 🗆 No	5 minute Ap	gar Score	Baby admit	to NICU/S	CN ⊡Yes ⊡No		

Data Form – ILPQC – C-Section Deliveries part 2/3



FAILED INDUCTION Sample of cases that are NTSV, were induced labor and had a cesarean birth for labor arrest, excluding those with birth weight \geq 4250g <u>OR</u> with ICD-10 codes for: •Fetal heart rate concern •Medical indication for cesarean section

Reason for induction:
□ elective
□ hypertensive disorder □ post term/post dates □ other maternal indication □ fetal indication □ Other

Event	Dilation	Effacement	Station	Cervix Position	Cervix consistency	Bishop Score as noted on chart
At Start of	🗆 unknown	🗆 unknown	🗆 unknown	🗆 unknown	🗆 unknown	🛛 unknown
Induction						
Last Exam before	Dunknown	🗅 unknown	🛛 unknown	🗆 unknown	🗆 unknown	
Delivery						
Was Cervix 6 cm or greater at time of Cesarean? If No, go to A. If Yes, go to B. If Yes, go to B.			 A. 1) If <6 cm, was oxytocin administered for at least 12-18 hours after membrane rupture before failed induction was diagnosed □Yes □No 2) Was longer duration of the latent phase allowed (up to 24 hours or longer) 			
If Bishop score ≤ 8 at start of induction, was cervical ripening used? □Yes □No □N/A Type of cervical ripening?			B. If ≥6cm, was there at least 4h with adequate uterine activity OR at least 6h with inadequate uterine activity and with oxytocin? □Yes □No			
			ves, were there 3 ho shing (4 hours with		🗆 Yes 🔲 N	lo 🗆 Unknown

Data Form – ILPQC – ILCOPQC C-Section Deliveries section 3/3

progress, excluding those with birth weight ≥ 4250g QR with ICD-10 codes for: - Fetal heart rate concern •Medical indication for C-section Dilation at time of admission: Was Cervix 6 cm or greater at time of Cesarean? If Yes, please check the one reason for cesarean that applies: Dilation at time of cesarean: Unknown If Yes, please check the one reason for cesarean that applies: Dilation at time of cesarean: Yes 200 MVU) Unknown Yes 200 MVU) Unknown No Membranes ruptured, Oxytocin administered, and No cervical change x 6 hrs with Inadequate Uterine activity (e.g., < 200 MVU) Ompletely dilated at time of Cesarean decision? Were there 3 hours or more of pushing (4 hours with epidural)? Yes No unknown FETAL HEART RATE CONCERN/INDICATIONS Sample of cases that are NTSV and had a cesarean for fetal heart rate (FHR) concern/indications, excluding those with birth weight ≥ 4250g QR with ICD-10 codes for: •Labor arrest / CPD Please check all corrective and evaluative measures used: Antepartum testing results which precluded trial of labor Basic resuscitation measures such as: Maternal position change, maternal fluid bolus, and/or administration of 02 Category III FHR tracing Used Amnioinfusion with significant variable decelerations Used Amnioinfusion with significant variable decelerations after other measures failed Elicited stimulation (scalp, vibroacoustic, or abdominal wall) with minimal or absent FHR var	LABOR DYSTOCIA/FAILURE TO PROGRESS Sample of cases that are NTSV, were spontaneous labor and had a cesarean for labor dystocia/failure to					
No Yes No Yes No Unknown FETAL HEART RATE CONCERN/INDICATIONS Sample of cases that are NTSV and had a cesarean for fetal heart rate (FHR) concern/indications, excluding those with birth weight ≥ 4250g <u>OR</u> with ICD-10 codes for: •Labor arrest / CPD What was the FHR concern/indication? (Linked with specific corrective and evaluative measures) Please check all corrective and evaluative measures used: Antepartum testing results which precluded trial of labor Basic resuscitation measures such as: Maternal position change, maternal fluid bolus, and/or administration of O2 Category III FHR tracing Beaduced or stopped oxytocin or uterine stimulants Category III FHR tracing (Were these specific types present?) Used Amnioinfusion with significant variable decelerations Minimal/absent FHR variability without significant decelerations Elicited stimulation (scalp, vibroacoustic, or abdominal wall) with minimal or absent FHR variability Other labor issues: Corrected uterine tachysystole: decrease or discontinue uterine stimulants,	Dilation at time of admission: Unknown Dilation at time of cesarean:	Was Cervix 6 cm or greater at time of Cesarean? Yes	 If Yes, please check the <u>one</u> reason for cesarean that applies: Membranes ruptured and No cervical change x 4 <u>hrs</u> with Adequate Uterine activity (e.g., > 200 MVU) Membranes ruptured, Oxytocin administered, and No cervical change x 6 <u>hrs</u> with Inadequate Uterine activity (e.g., < 200 MVU) 			
excluding those with birth weight ≥ 4250g <u>OR</u> with ICD-10 codes for: •Labor arrest /CPD What was the FHR concern/indication? (Linked with specific corrective and evaluative measures) Please check all corrective and evaluative measures used: and evaluative measures) Basic resuscitation measures such as: Maternal position change, maternal fluid bolus, and/or administration of O2 Category III FHR tracing Reduced or stopped oxytocin or uterine stimulants Category II FHR tracing (Were these specific types present?) Used Amnioinfusion with significant variable decelerations after other measures failed Minimal/absent FHR variability without significant decelerations Elicited stimulation (scalp, vibroacoustic, or abdominal wall) with minimal or absent FHR variability Other labor issues: Corrected uterine tachysystole: decrease or discontinue uterine stimulants,			Ves No U un	known		
and evaluative measures) Basic resuscitation measures such as: Maternal position Antepartum testing results which precluded trial of labor change, maternal fluid bolus, and/or administration of O2 Category III FHR tracing Reduced or stopped oxytocin or uterine stimulants Category II FHR tracing (Were these specific types present?) Used Amnioinfusion with significant variable Cilinically significant variable decelerations Used Amnioinfusion with significant variable Minimal/absent FHR variability without significant decelerations Elicited stimulation (scalp, vibroacoustic, or abdominal wall) with minimal or absent FHR variability Other labor issues: Corrected uterine tachysystole: decrease or discontinue uterine stimulants,						
	 and evaluative measures) Antepartum testing results Category III FHR tracing Category II FHR tracing (We Clinically significant var Minimal/absent FHR va Other concern: 	which precluded trial of labo re these specific types prese iable decelerations	 Basic resuscitation measures such as: Maternal postchange, maternal fluid bolus, and/or administration Reduced or stopped oxytocin or uterine stimulants Used Amnioinfusion with significant variable decelerations after other measures failed Elicited stimulation (scalp, vibroacoustic, or abdomi wall) with minimal or absent FHR variability 	 Basic resuscitation measures such as: Maternal position change, maternal fluid bolus, and/or administration of O2 Reduced or stopped oxytocin or uterine stimulants Used Amnioinfusion with significant variable decelerations after other measures failed Elicited stimulation (scalp, vibroacoustic, or abdominal wall) with minimal or absent FHR variability 		
		hysystole? 🗆 Yes 🗆 No		000000000000000000000000000000000000000		

Data Form – ILPQC – Vaginal deliveries part 1/1



WAVE 1 TESTING: ILPQC Promoting Vaginal Birth Initiative Data Form

Data collection: Complete form for 10 NTSV Vaginal births per month based on a random stratified sample – test using data from January – March 2020

Insurance status: Delivery BMI: Delivery BMI:							
Race (check all that apply): Black White Asian Other Ethnicity: Hispanic Not Hispanic							
Induction □ Yes □ No	Patient Status:		Oxytocin Done utilized Induction Augmentation at cm		Membranes on Admission Intact Ruptured		
	 Not in labor: spontaneous ruptur Previously admitted antepartum 	GA	weeks /7 days	Date/Time 6cm	Da	te/Time Delivery	
<u>Chorioamnionitis</u> □ Yes □ No	DELIVERY OUTCOMES Hemorrhage 1000 mL+ in 24 hours Transfusion required? Ves No	Maternal admit to ICU □Yes □No	Laceration □ 3 rd degre □ 4 th degre	e Operative Delivery Type if used:			
	5 minute Apgar Score		Baby admit to NICU/SCN 🗆 Yes 🗆 No				
Bishop score as not	Unexpected Newborn complications? (select all that apply) □ Sepsis □ HIE □ ICH □ Ventilator □ transfer to additional acute care center						

How will ILPQC help?



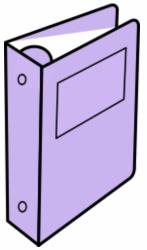
- PVB Toolkit available online at Face-to-Face meeting on 5/20
- Monthly team webinars starting this fall with education, data review and Team Talks on strategies for improvement
- Provider and Nurse Education under development
- Labor Support /Response to Labor Challenges Trainings
- ILPQC Data System will provide each team a secure access to the REDCap portal and live reports that can be reviewed monthly and shared at your hospital to support your teams efforts
- QI support coaching calls to teams to problem solve

Submit PVB Roster today!

Promoting Vaginal Birth Toolkit Outline

- Introduction
- 1. Initiative Resources
- 2. Promoting Vaginal Birth Slide Set
- 3. National Guidance: AIM Bundle
- National Guidance: ACOG Committee
 Opinions/Practice Advisories and AWOHNN Statements
- 5. Creating Clinical Culture Change
- 6. Labor Management
- 7. Standardization of Policy, Protocols, & Algorithms

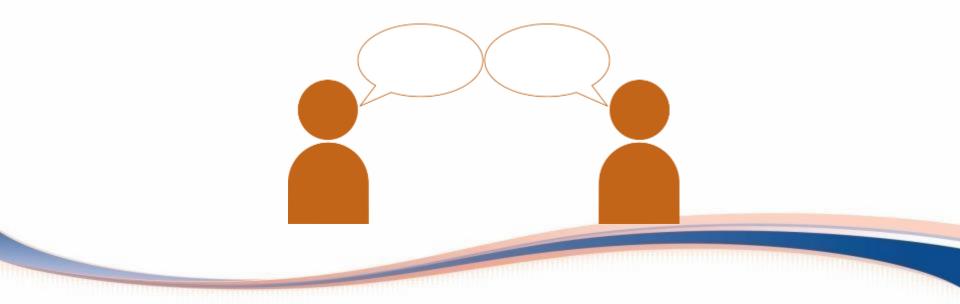




Key questions to discuss with your team before getting started:



- Where can your team begin to build buy-in from providers? Nurses? to get ready for this work.
- What is the current education provided to your MDs/CNMs/RNs to assist with labor management support and response to labor challenges?



30-60-90 Day Plans or "Where should we start" Plan



- What are your goals?
- Where do you want to <u>start</u>?
- What would you like to accomplish in first
 3 months of this initiative?
- Include plan for <u>1st</u>
 <u>small test of change</u>
 (PDSA cycle)

	١	Vext Steps	IL PQC	
30 ⁴	Overall Goal:	TASKS TO ACHIEVE GOAL: 1. 2. 3.	RESPONSIBLE PARTY	
60 [%]	Overall Goal:	TASKS TO ACHIEVE GOAL: 1. 2. 3.	RESPONSIBLE PARTY	
90	Overall Goal:	TASKS TO ACHIEVE GOAL: 1. 2. 3.	RESPONSIBLE PARTY	

Getting started with PVB



- Form your QI team and find a monthly meeting time
- <u>Submit team roster</u> for team members if not completed
- Complete <u>PVB readiness survey</u> and identify team goals-DUE MAY 15th
- Create a draft 30-60-90 day plan (ideas for QI plan for first 3 months) what are your ideas for how you want to get started?
- Incorporate this work into Virtual Storyboard for Face-to-Face meeting on May 20 (goal share your team story and plan)- DUE MAY 15th

Register team for Face-to-Face Meeting

All teams have opportunities for <u>quality</u> <u>improvement to achieve PVB AIM</u> regardless of where you are in implementation process





- Unmute your line (*6) to ask a question!
- We want to hear from you
 - How do you think your team will collect data for this initiative?
 - Is your team already collecting this data? What do you need to add to your EMR documentation?
 - What can ILPQC do to support your team?





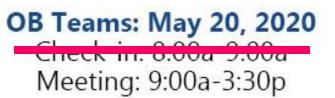
FACE- TO- FACE MEETING



You're Invited!

2020 OB & Neonatal Face-to-Face Meetings

Nurses, Providers, & Staff join us for an interactive day of collaborative learning for current & upcoming ILPQC initiatives!



Mothers & Newborns affected by Opioids - OB (MNO-OB) Immediate Postpartum LARC (IPLARC) Improving Postparutm Acess to Care (IPAC) Promoting Vaginal Birth (PVB)

Neonatal Teams: May 21, 2020 Check in: 8:00a 9:00a Meeting: 9:00a- 3:00p

Mothers & Newborns affected by Opioids - Neonatal (MNO-Neonatal) Babies Antibiotic Stewardship Improvement Collborative (BASIC)

Register now! https://ilpqc.eventbrite.com

This activity has been submitted to the Ohio Nurses Association for approval to award contact hours. The Ohio Nurses Association is accredited as an approver of continuing nursing education by the American Nurses Credentialing Center's Commission on Accreditation. (OBN-001-91)

NEW VIRTUAL MEETING

Illinois Perinatal Quality Collaborative 633 N. St. Clair, 20th Floor Chicago, IL 60611

2020 Face-to-Face Speakers and Panels





Jessica Brumley, CNM, PhD

"Promoting Vaginal Birth: Lessons Learned from FPQC"



Helena Girouard

"A Mom's Recovery Story: Helena Girouard"

"OB Teams Panel: Sharing Strategies for Success for Obstetric QI Initiatives"



Breakout Facilitators



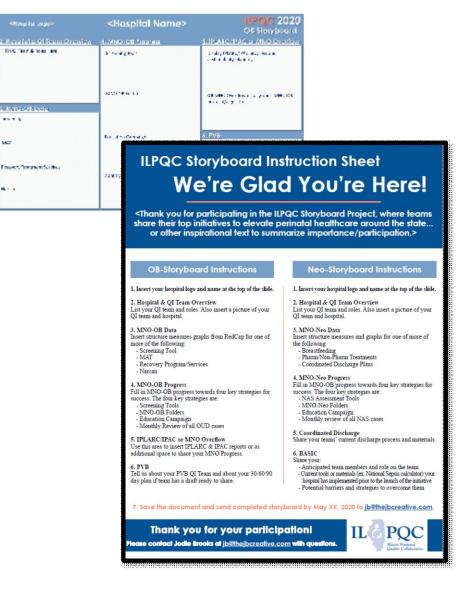
 We will have nurse/provider pair from each network to facilitate breakout sessions

OB Breakout Sessions	Neonatal Breakout Sessions
MNO-OB: Finishing Strong / Key Strategies for Success	MNO-Neonatal: Finishing Strong
MNO-OB: Preparing for Sustainability	MNO-Neonatal: Preparing for Sustainability
MNO-OB: Optimize Narcan Counseling & Access	MNO-Neo: Engaging Pediatricians
Immediate Postpartum LARC (IPLARC): Sustainability & Billing	QI: Using QI Data to Drive Change
Improving Postpartum Access to Care (IPAC): Sustainability & Billing	QI: Building a Strong Interdisciplinary QI Team
PVB: Data Collection Strategies	BASIC: Preparing your QI Team for BASIC
PVB: Unpacking the Toolkit / Getting Started	State & Community Partner Breakout
Obstetrics Chair / Obstetrics Leadership Breakout	
State & Community Partner Breakout	

F2F Storyboard Session



- All teams will bring a storyboard to the Face to Face
- ILPQC will provide a template and 0 an instruction sheet to use
- For MNO-OB, share your progress ۲ toward crossing the finish line including implementation of the 4 key strategies
- For IPLARC/IPAC teams, share your Go Live success and sustainability plans
- For PVB teams, share your PVB QI • Team, and can include if you have ideas for getting started.
- See the diagram for examples of how to lay out your storyboard



H ...



NEXT STEPS

Save the date and register for the ILPQC virtual
 OB Face-to-Face webinar May 20, 2020, 9am-3pm.

IL

- Work to complete your hospitals <u>virtual</u>
 <u>storyboard</u> easy to complete just share bullets on your QI work this year, add data and pics if want
 -- will have voting & awards for top storyboards
- <u>Spread the word</u> about PVB & share the <u>roster link</u>
- Reach out to ILPQC with additional feedback
- Mark your calendars for our next PVB call
 July 27 at 12pm

THANKS TO OUR

FUNDERS





Illinois Department of Human Services

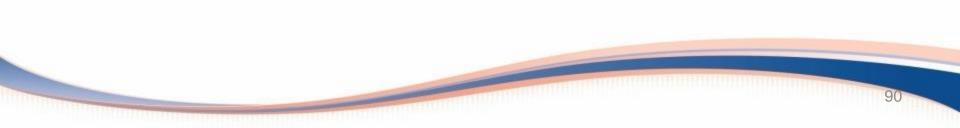
JB & MK PRITZKER

Family Foundation

Email info@ilpqc.org or visit us at www.ilpqc.org

Additional Info





1) Facilitate clinical culture change that IL POC promotes, and supports vaginal birth

- Create a QI team of providers, staff & administrators to lead the effort & cultivate buy-in
- Educate physicians/midwives and nurses on ACOG/SMFM labor management guidelines and labor support techniques
- Develop patient education with positive messaging to women and families about intended vaginal birth strategies/techniques that prevent cesareans through prenatal classes and patient education
- Utilize care team huddles/debriefs to identify and review delivery decisions for consistency with process flows/protocols/checklist
- Integrate order sets, protocols, and documentation for the safe reduction of primary cesareans into EMR
- Share provider-level measures with providers with the goal of working to transparency/open data

2) Develop standardized processes for IL & PQC induction and labor support

- Implement policies, protocols and support tools for women who present in latent (early) labor to safely encourage early labor at home
- Implement policies and protocols for encouraging movement in labor and intermittent monitoring for low-risk women
- Implement policies and protocols for induction of labor
- Implement policies and protocols for pain management and labor support

3) Develop standardized protocols for IL PQC identification and response to labor challenges/abnormalities

- Implement standard criteria for diagnosis and treatment of labor dystocia, arrest disorders and failed induction
- Develop checklist for ensuring ACOG/SMFM criteria for c/s is met
- Implement training/procedures for identification and appropriate interventions for malpositions (e.g. OP/OT)
- Implement standardized assessment, and response to fetal heart rate concerns
- Develop checklist for ensuring ACOG/SMFM criteria for c/s is met
- Implementation of a workflow process for shared decision making (decision huddle with provider, nurse and patient to review progress, patient input, treatment options, risk/benefits, and ACOG/SMFM guidelines)