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HFS
Illinois Department of
Healthcare and Family Services







DEDICATED TO THE HEALTH OF ALL CHILDREN®



















#### **Neonatal Breakout Session:**

In the Same Room! Harnessing our QI Energy Together

Thursday October 27th, 2:45-4:15 PM





#### **Neonatal Breakout Overview**



- Intro
- QI Bingo
- Survey Results
- BASIC
- Small Group Activity
- Upcoming Neonatal QI Initiative
- QI Learning
- Wrapping Up and Next Steps

#### **Guests:**

- James M. Greenberg, MD
- Shannon Pursell, MPH



#### ABP MOC Part IV (BASIC/MNO)

- Complete an attestation form if you are an ABP-certified physician seeking 25 credits under MOC Part IV
  - Last Chance for MNO
  - BASIC will be ongoing
- Submit the attestation form to your project's local leader or QI project leader for signature and send back to <u>info@ilpqc.org</u> by November 15<sup>th</sup> for credit in 2022
- Attestation of Meaningful Participation:
  - Intellectually engaged in planning and executing the project
  - Participated in implementing the project's interventions the changes designed to improve care
  - Regularly reviewed data in keeping with the project's measurement plan
  - Collaborated in the activity by attending team meetings



#### Let's Play a Game?

Find your BINGO card



#### **ILPQC BINGO Rules**

- Mark your square when you see the words in a slide
- Call out ILPQC! when you have 5 in a row, across, down, or diagonal

Must be actually written on a slide

#### **ILPQC Central Team**





Ann Borders, MD, MSc, MPH: Executive Director, OB Lead



**Leslie Caldarelli, MD**: Neonatal Co-Lead



Justin Josephsen, MD: Neonatal Co-Lead



Patricia Lee King, PhD, MSW: State Project Director, Quality Lead



**Daniel Weiss, MPH**Director of Data & Operations



Alana Rivera, MSN, RNC-OB, C-EFM, CLC: Nurse Quality Manager



Ellie Suse, MPH, MSN, RN: Project Coordinator



**Ieshia Johnson, MPH**: Project Coordinator



**Su Lee, PhD**: Postdoctoral Scholar



Kalyan Juvvadi & Emma Hegemiller, MS: ILPQC Data System Team

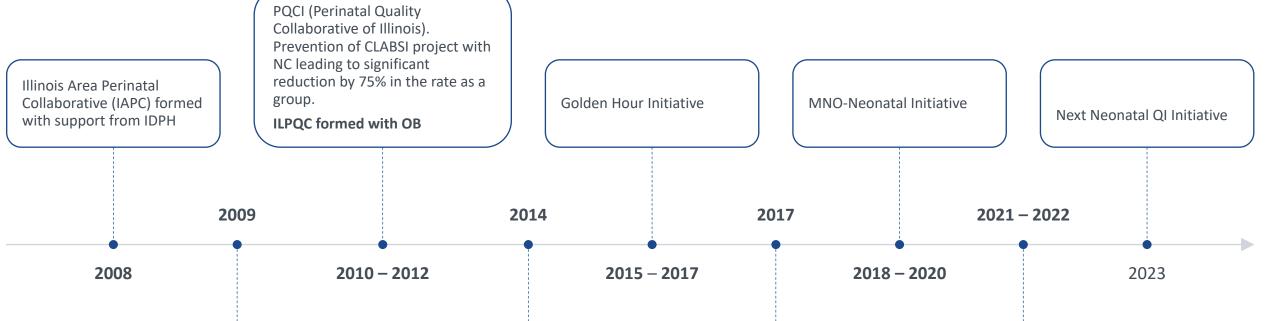


#### **Happy 10th Annual Conference!**

Thank you to all who continue to contribute to building a successful state collaborative for IL!

#### More than 10 Years! Neonatal QI Work in Illinois





VLBW Infant Hypothermia in Delivery Room Initiative

VLBW Neonatal Nutrition Initiative Neonatal Co-Leads Drs. Patricia Ittmann and Aki Noguchi pass the torch.



Babies Antibiotic Stewardship Improvement Collaborative



#### **Growth of a Statewide Culture of QI**

- 2014 Nutrition Initiative applied QI methodology to improve NICU nutrition practices
- 2015 23 hospital teams participated in the Golden Hour Initiative by working to increase the use of best practices in delivery room communication, clinical care, family engagement, and NICU admission for VLBWs
- 2018 88 hospital teams participated in ILPQCs first joint initiative Mothers and Newborns affected by Opioids
- 2020 BASIC with 82 teams participating

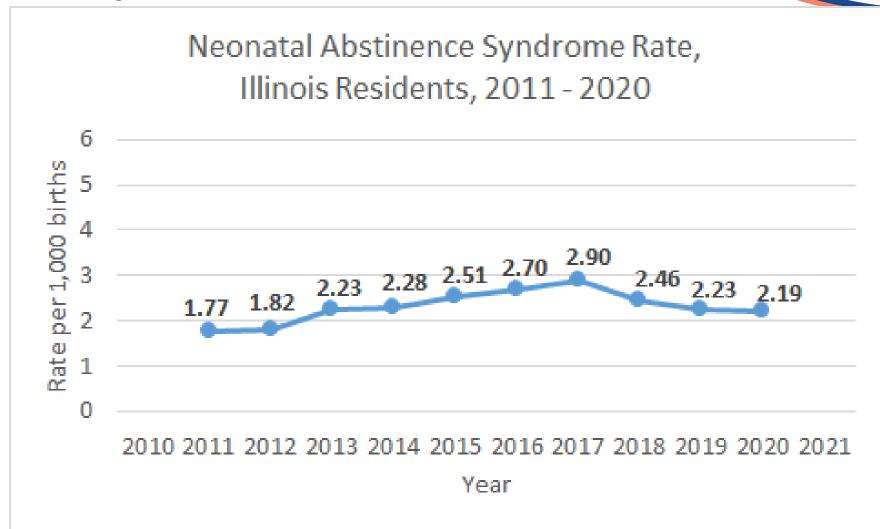
#### **MNO-Neonatal**

Maintaining effective strategies for the next year and beyond





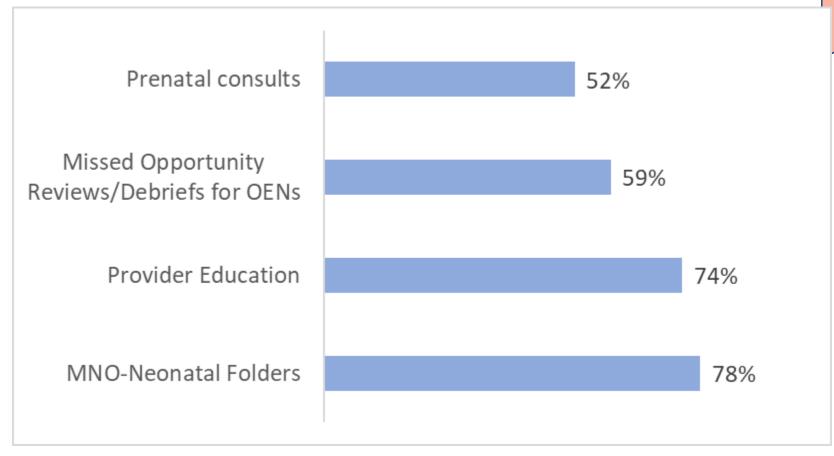
#### The landscape of NAS in Illinois



## Concentrated efforts to provide optimal care for all OENs in the past year



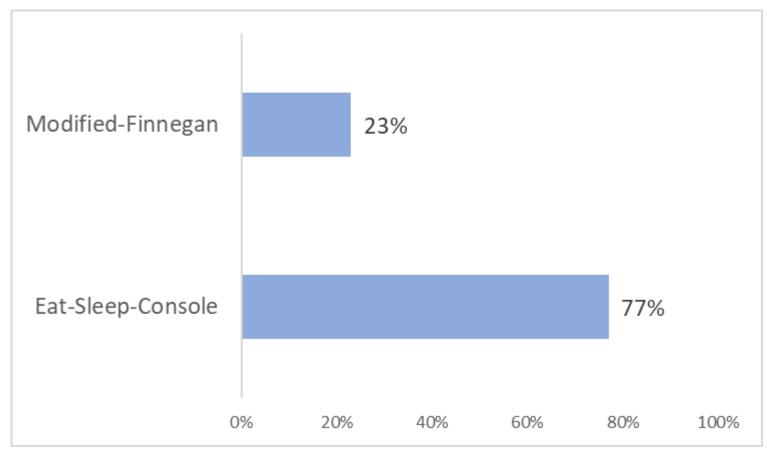
2022 Teams
Survey



## What NOW/NAS assessment tool does your hospital use for opioid-exposed newborns?

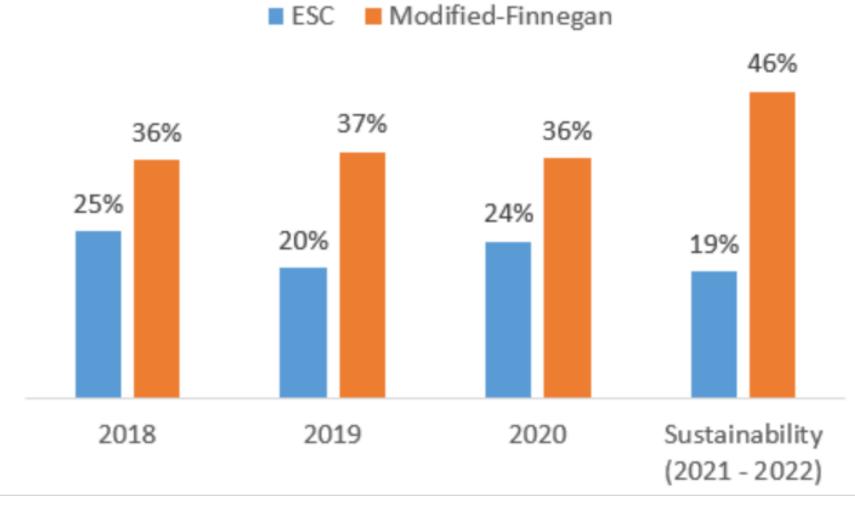


2022 Teams
Survey



## Pharmacologic Treatment Initiation based on NAS Assessment



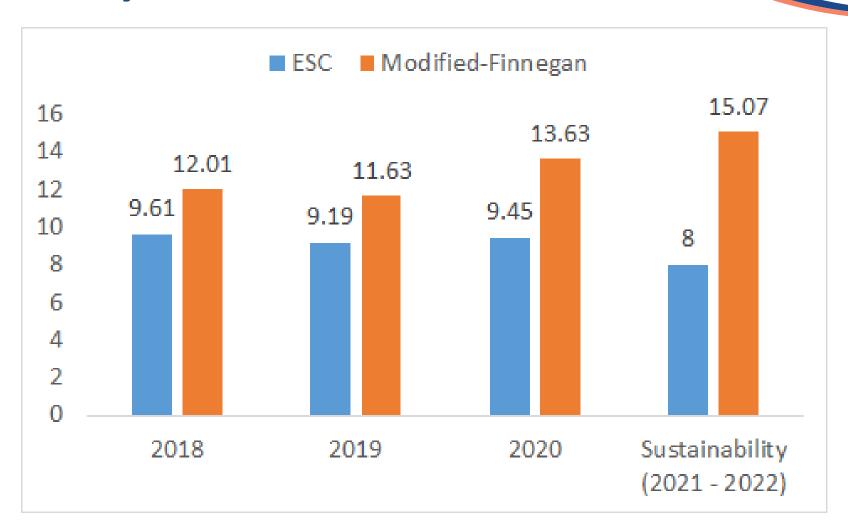


Illinois Perinatal Quality Collaborative

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#### Length of Stay based on NAS Assessment



Call to action! What it takes for every team to optimize OUD & OEN care in sustainability

- Monitoring of key patient measures and missed opportunity reviews for patients not receiving optimal care
- New-hire and continuing education for providers, nurses, and staff
- Continued focus on stigma and bias reduction
- Ensuring systems changes are in place including MNO Folders, mapped community resources

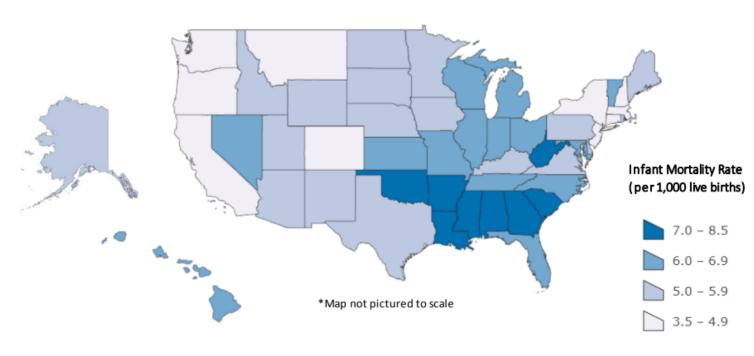
#### Infant Mortality in the US and Illinois



- US national infant mortality rate:
   5.7 deaths per 1,000 live births
- Illinois infant mortality rate:
  6.5 deaths per 1,000 live births

Illinois ranked 36th out of 50 states

Figure 1: Infant Mortality Rates Across the United States, 2018





#### **US Infant Mortality by Race/Ethnicity**

4 National Vital Statistics Reports, Vol. 69, No. 7, July 16, 2020

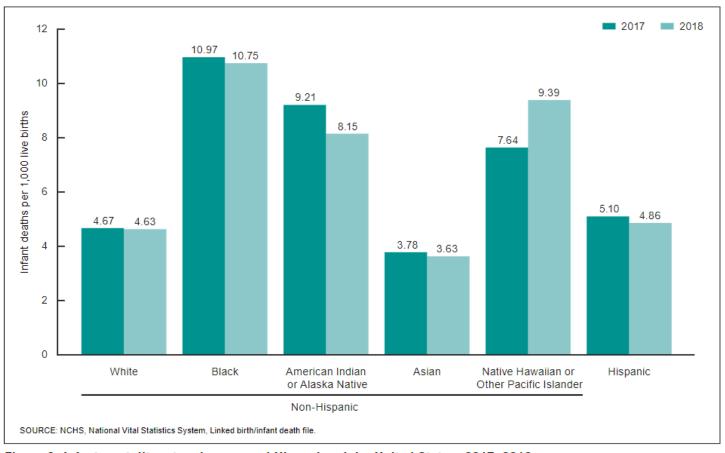


Figure 2. Infant mortality rates, by race and Hispanic origin: United States, 2017–2018

## Racial Disparities in Infant Mortality in Illinois

"Illinois has long-standing racial disparities in infant mortality. Across all years during 2000-2018, Black infants had an infant mortality rate two to three times as high as White, Hispanic, and Asian/Pacific Islander infants"

Illinois Infant Mortality Report December 2020



Figure 4: Trends in Infant Mortality Rate by Race/Ethnicity 18 IMR (per 1,000 live births) 10 2000 2002 2004 2006 2008 2010 2012 2014 2016 2018 Year Asian/Pacific Islander

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#### **Infant Mortality in Illinois**



- Racial and ethnic disparities exist for ALL causes of infant mortality.
- Black infants are 6 times more likely to die from SUID than white infants.

by Race/Ethnicity, 2018 IMR (per 1,000 live births) 3.5 3.0 2.5 2.0 1.5 1.0 0.5 0.0 Prematurity or Fetal Birth Defects **SUID** Pregnancy or Delivery Malnutrition Complication \*Asian/Pacific Islander rates are not shown White Black Hispanic because the numbers of deaths were too

Figure 6: Leading Causes of Infant Deaths in Illinois

small to provide reliable estimates.



#### **ILPQC** Initiative Vision

ILPQC is planning our next neonatal initiative to better equip hospitals to address the issues that contribute to these disparities.

ILPQC has an opportunity to prevent infant deaths and reduce racial disparities through a quality framework. Our next initiative will address infant safe sleep environment, racial equity, social determinants of health, and other contributing factors.

## An Initiative in its Infancy: Possible Strategies



#### Equitable Care in Illinois

Supporting a Safe Sleep Environment

Identifying
Social
Determinants
of Health

Partnering with Families and Communities

Delivering
Respectful
Care/Equitable
Care

Evaluating
Data with an
Equitable Lens





#### Equitable Care in Illinois

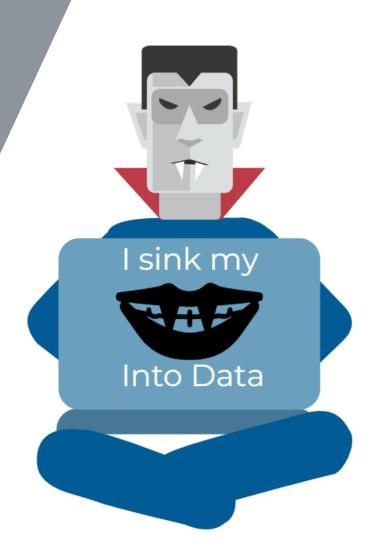
Supporting a Safe Sleep Environment Identifying
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Respectful
Care/Equitable
Care

Evaluating
Data with an
Equitable Lens

# Annual Conference Team Survey Results









## Top 3 successes teams reported since 2021 launch

- Standardized order sets
- Incorporation of antibiotic time outs and automatic stop times
- Increased provider buy-in





## Implementation of BASIC Key Strategies – the Timeline

2022 Teams
Survey

Healthcare Team education / buy-in

Early Onset Sepsis Risk Protocol ≥35 Weeks

Antibiotic Dosing Guidelines EMR Optimization

Family Education

## Top barriers teams overcame since initiative launch

- Gaining provider buy-in
- Optimizing EMR for data collection and clinical decision support
- Documenting family education



2022 Teams
Survey

## Top barriers teams are still working to overcome



2022 Teams Survey

- <35 weeks EOS risk assessment protocols</p>
- Buy in for stopping antibiotics by 36 hours with negative blood culture
- Continuing education for providers and nurses

## Warm Handoffs between Units L&D and Nursery/NICU



2022 Teams
Survey

63% reported better communication

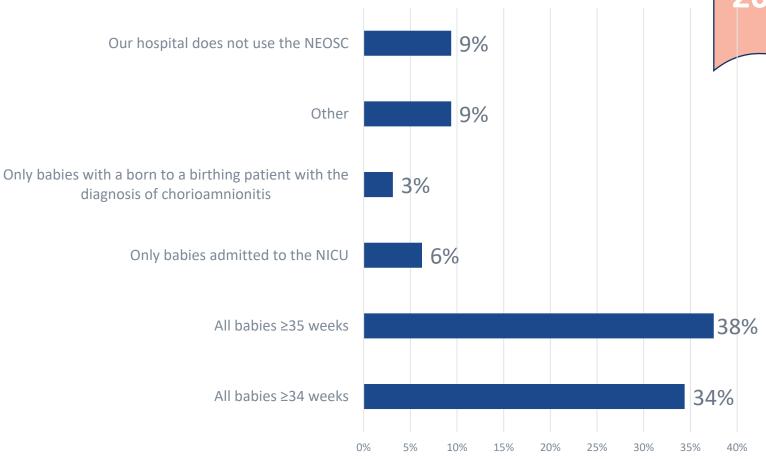
## For which babies does your team use NEOSC?



2022 Teams
Survey

At initiative start, 57% of teams were using NEOSC

Now, 81% of teams are using the NEOSC in some capacity











2022 Teams
Survey

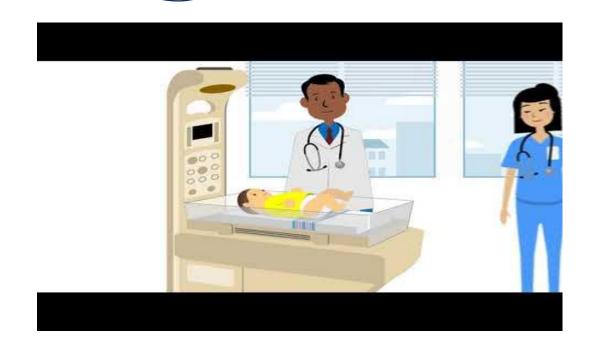
3% will stay at 48 hour rule out

#### Family education provided

- 78% of teams reported the family education materials helpful in educating families on EOS and their newborns treatment plan
- 75% of teams provide the education materials to most or all families
- 75% of teams reported the materials were well-received when shared with the family

2022 Teams
Survey







## **Top rated components of BASIC Teams Webinars**



2022 Teams
Survey



# What BASIC measures in ILPQC Data System teams use to inform QI Work

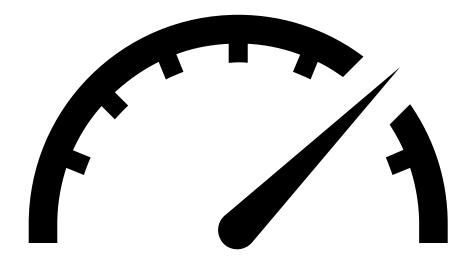
- Antibiotics stopped by 36 hours with a negative blood culture: 88%
- Antibiotic prescribing rate: 63%
- Antibiotic Automatic Stop Time: 53%
- Antibiotic Time Out: 34%
- Family Education: 34%



# Hospital teams using BASIC Dashboard to view measures stratified by race and ethnicity

- 75% report use the BASIC Dashboard!
- Of those, 66% of those who use the dashboard have looked at stratified graphs by race and ethnicity:
  - Family education
  - Antibiotic time-outs
  - Culture-negative sepsis
- Reported reasons for lack of use
  - Don't know how to access the dashboard
  - Don't know what to do with the information
  - Unaware of the Dashboard



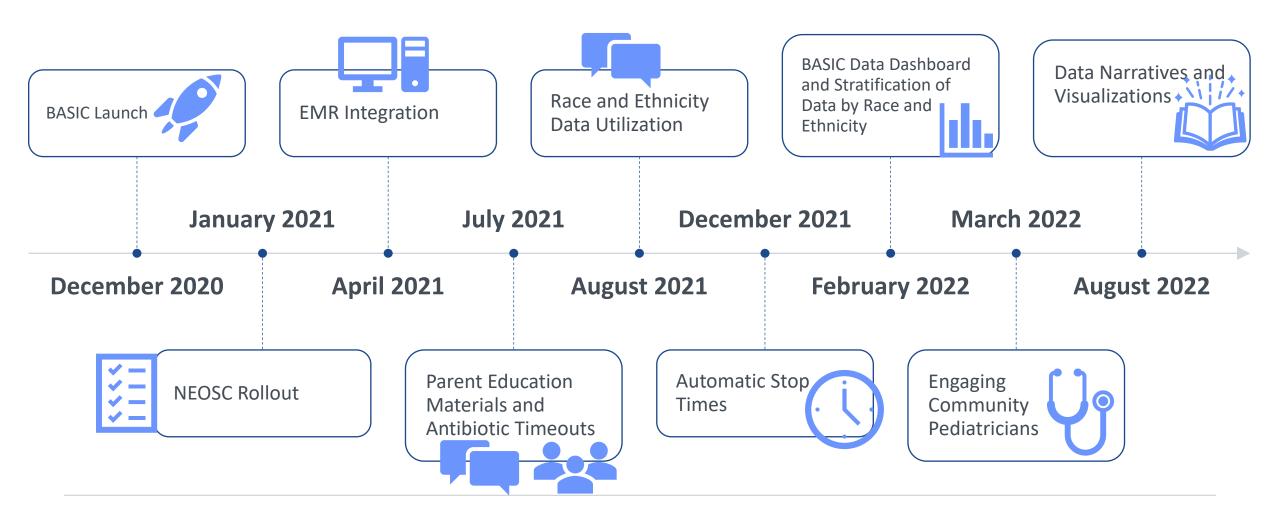


# Babies Antibiotic Stewardship Improvement Collaborative (BASIC)



### BASIC Timeline-Where we have been, where we are going





Illinois Perinatal Quality Collaborative

40

## **BASIC: Achieving Statewide Clinical Culture Change**



24 winners

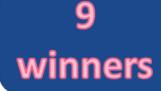
#### **QI Excellence Award:**

- 6 key structure measures in place
- Achieved all process and outcome measures

11 winners



- 6 key structure measures in place
- Achieved at least three process and outcome measures



5 winners

#### QI Recognition Award:

- Have 4-5 key structure measures in place
- Achieved at least two process and outcome measures

#### **Data Champion Award:**

· Complete data submitted



### **BASIC QI Excellence Awards**

ILC PQC

Illinois Perinatal
Quality Collaborative

- Advocate Aurora Sherman Hospital
- Advocate Children's Hospital Oak Lawn
- Advocate Condell Medical Center
- Advocate Good Samaritan Hospital
- Advocate Illinois Masonic Medical Center
- Advocate Lutheran General & Advocate Children's Hospital - Park Ridge
- Ascension Alexian Brothers
- Ascension Resurrection

- Edward Hospital
- Elmhurst Memorial Hospital
- FHN Memorial Hospital
- HSHS St. John's Hospital
- Loyola University Medical Center
- MacNeal Hospital
- Memorial Hospital East
- NM Lake Forest Hospital

- NorthShore University HealthSystem Evanston
- Northwest Community Healthcare
- Northwestern Memorial Hospital
- OSF Little Company Mary Medical Center
- OSF St. Francis Medical Center
- Riverside Medical Center
- Rush University Medical Center
- Silver Cross Hospital

### **BASIC QI Leader Award**

- Alton Memorial Hospital
- AdventHealth Hinsdale
- Ascension Saint Alexius
- Blessing Hospital
- Morris Hospital
- NM Delnor Hospital
- NM Central DuPage Hospital
- OSF St. Anthony Medical Center
- SSM Health Good Samaritan Hospital
- Unity Point Health System Methodist
- Franciscan Health Olympia Fields





### **BASIC QI Recognition Award**

- Abraham Lincoln Memorial Hospital
- Ascension Saint Joseph Chicago
- HSHS St. Joseph's Hospital Breese
- Memorial Hospital of Carbondale
- NM Huntley Hospital
- Rush Copley Medical Center
- St. Louis Children's Hospital/Barnes
   Jewish Hospital
- Swedish Hospital
- UI Health & Hospital System





### **BASIC Data Champion Award**

- Ascension Saint Mary-Chicago
- Ascension Saint Mary-Kankakee
- KSB Hospital
- Palos Hospital
- University of Chicago
   Medical Center



### **Celebrating BASIC Team Achievements**



82

- December2020
- Teams participating in BASIC Launch

53

- May 2021
- Outstanding Launch Award Winners

29

- May 2022
- QI

   Excellence,
   Leader, and
   Recognition
   Award
   Winners

49

- October 2022
- QI Excellence, Leader, and Recognition Award
   Winners



### What We Sought to Achieve Statewide

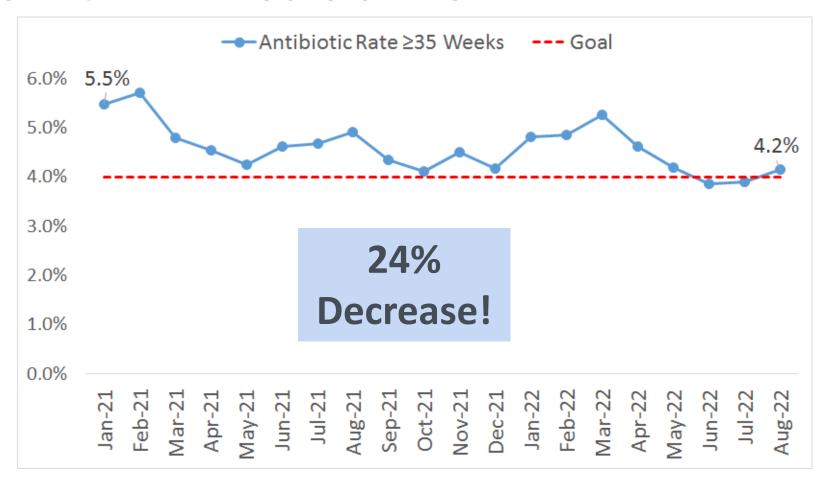
- Decrease the number of newborns born at ≥35 weeks who receive antibiotics
- Decrease number of newborns with a negative blood culture who receive antibiotics for longer than 36 hours



The Right Antibiotic for the Right Baby for the Right Length of Time

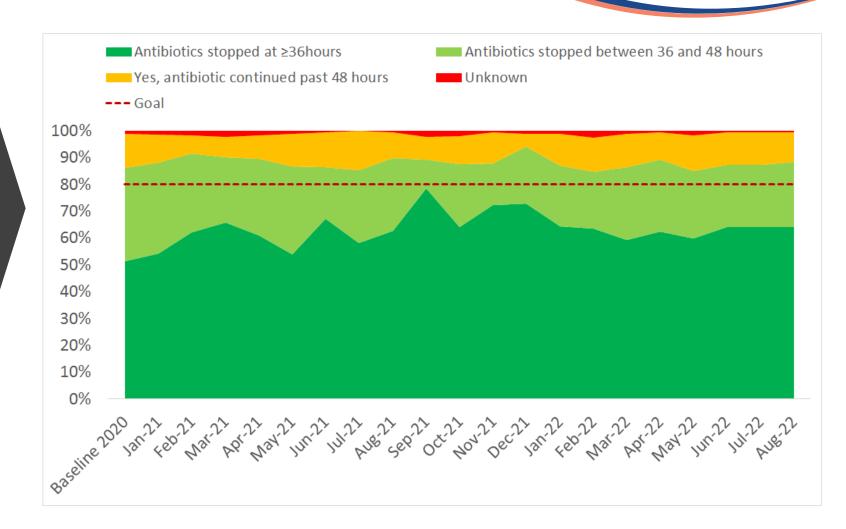
### Making Change Happen: Newborns ≥35 weeks who received antibiotics within 72 hours of life





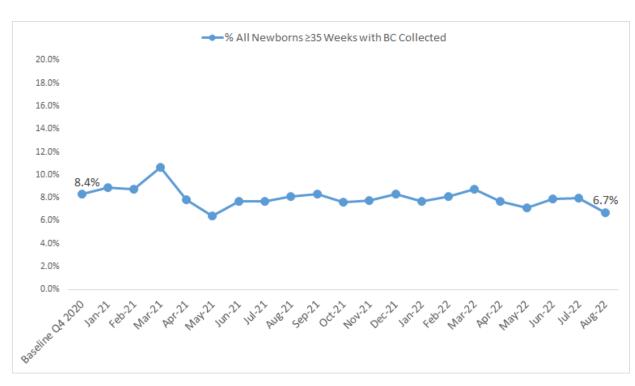


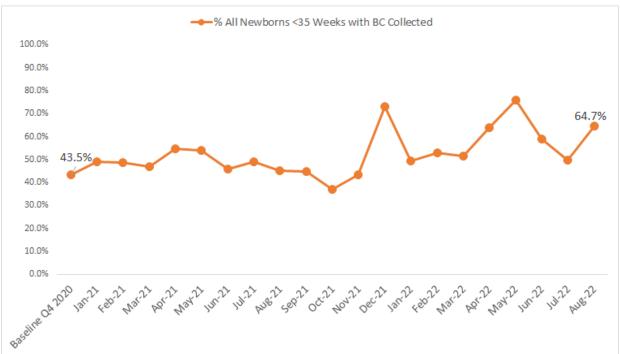
Newborns ≥35 weeks
with antibiotics
stopped
by 36 hours with
negative blood culture





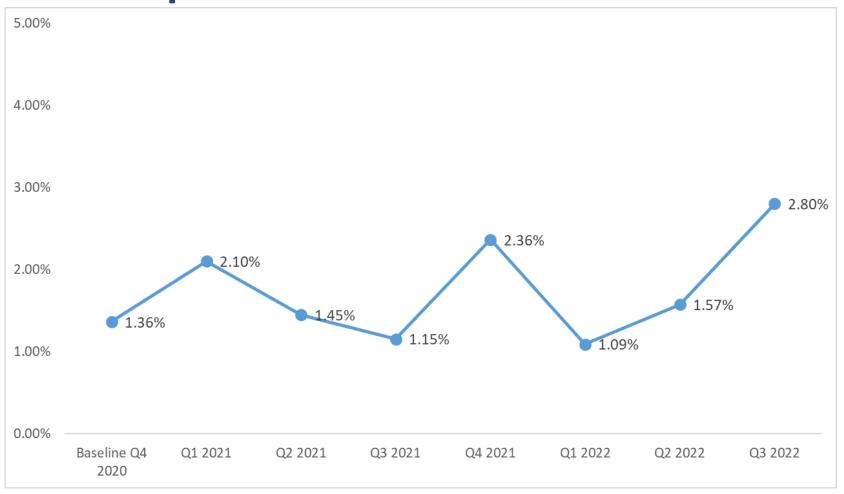
#### Blood cultures collected for all newborns





# Newborns ≥35 weeks receiving antibiotics with positive blood culture





Illinois Perinatal Quality Collaborative

### Making Systems Changes Happen: Structure Measures



80% standardized healthcare team education



**72%** standardized family education



86% ≥35 EOS Risk Assessment 79% <35 EOS Risk Assessment



**93**% standardized dosing guidelines



**89%** standardized antibiotic debriefs/ "Time Outs"

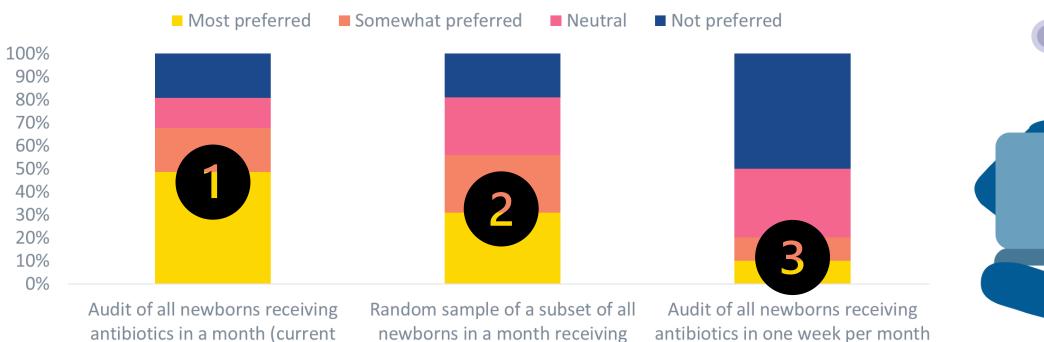


89% standardized antibiotic automatic stop orders

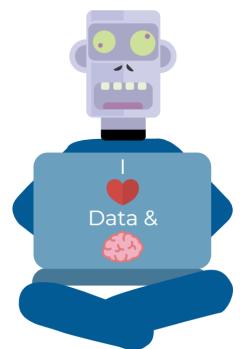


# Preference for Data Collection in Sustainability





antibiotics



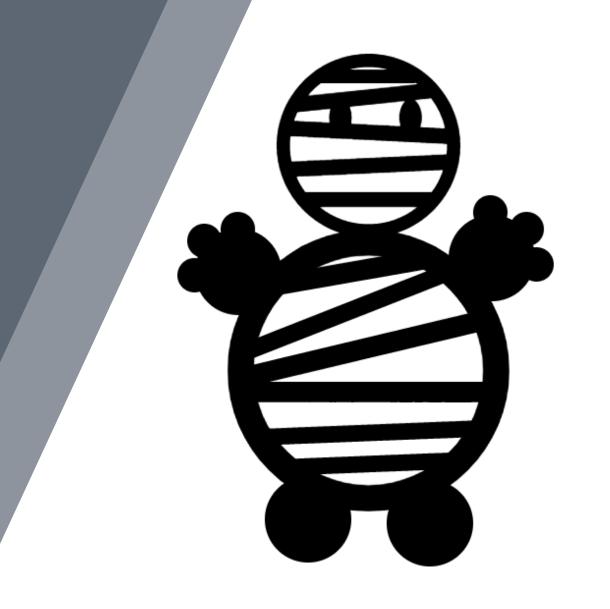
approach)

# ILC PQC Illinois Perinatal Quality Collaborative

#### **Mini Breakouts**

- When is an initiative successful?
- What is sustainability?
- Why is sustainability important?
- What puts sustainability at risk? How do you overcome the risks and realities?
  - At least 2 risks
  - 2 ways to overcome them
- Why do you think we are still having trouble with 36-hour rule outs?
- What can ILPQC do to help teams ensure systems & clinical culture change are sustainable?

Wrapping Up & Next Steps





#### **Next Steps**

- MNO-Neo- There is still important work to do
- BASIC
  - Tomorrow-Write out a 30-60-90 plan
  - Develop a sustainability plan
- The New Initiative
  - Stay tuned for opportunities to help develop and implement this project over the coming months



#### **SAVE the DATES**

2023 OB & Neonatal Face-to-Face Meetings

Calling ALL Perinatal Leaders, Providers,
Nurses, Advocates, and Friends!

Join us for an interactive day of collaborative

learning with all the ILPQC initiative!

**OB Teams:** 

May 24<sup>th</sup> 2023

**Neonatal Teams:** 

May 25<sup>th</sup> 2023

More Information Coming Soon!

President Abraham Lincoln

Doubletree Hotel

Springfield, IL

ILPQC 11th Annual Conference Thursday, November 2, 2023